UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

	FORM 10-Q		
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 1 For the	15(d) OF THE SECURITIES EXCHANG quarterly period ended September 30 OR		
	15(d) OF THE SECURITIES EXCHANG nsition period from to Commission File Number: 001-34693		
	HAM LODGING T		
(Exact Na Maryland (State or Other Jurisdiction of Incorporation or Organization)	nme of Registrant as Specified in Its (Charter) 27-1200777 (I.R.S. Employer Identification No.)	
222 Lakeview Avenue, Suite 200 West Palm Beach (Address of Principal Executive Offices)	Florida	33401 (Zip Code)	
(Regis	(561) 802-4477 strant's Telephone Number, Including Area Co	ode)	
Securities Title of Each Class	s registered pursuant to Section 12(b) of t Trading Symbol(s)	he Act: Name of Each Exchange on Which Registere	ьd
Common Shares of Beneficial Interest, \$0.01 par value 6.625% Series A Cumulative Redeemable Preferred Shares	CLDT CLDT-PA	New York Stock Exchange New York Stock Exchange	<u> </u>
Indicate by check mark whether the registrant (1) has filed all 2 months (or for such shorter period that the registrant was required to			
Indicate by check mark whether the registrant has submitted e §232.405 of this chapter) during the preceding 12 months (or for such s Indicate by check mark whether the registrant is a large accele	shorter period that the registrant was require	d to submit such files). ⊠ Yes □ No	
clarge accelerated filer," "accelerated filer" and "smaller reporting complarge accelerated filer		Accelerated filer	IIOIIS OI
Non-accelerated filer		Smaller reporting company Emerging growth company	
If an emerging growth company, indicate by check mark if the counting standards provided pursuant to Section 13(a) of the Exchang	•	ed transition period for complying with any new or revised	d financial
Indicate by check mark whether the registrant is a shell compa Indicate the number of shares outstanding of each of the issuer's	• •	-	
Class Common Shares of Beneficial Interest (\$0.01 par value)		Outstanding at November 8, 2022 48,807,514	
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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.

CHATHAM LODGING TRUST

Consolidated Balance Sheets

(In thousands, except share and per share data)

	 September 30, 2022		December 31, 2021
	(unaudited)		
Assets:			
Investment in hotel properties, net	\$ 1,275,723	\$	1,282,870
Investment in hotel properties under development	 .		67,554
Cash and cash equivalents	19,915		19,188
Restricted cash	14,283		10,681
Right of use asset, net	19,472		19,985
Hotel receivables (net of allowance for doubtful accounts of \$280 and \$382, respectively)	15,227		3,003
Deferred costs, net	3,709		4,627
Prepaid expenses and other assets	 6,379		2,791
Total assets	\$ 1,354,708	\$	1,410,699
Liabilities and Equity:			
Mortgage debt, net	\$ 432,787	\$	439,282
Revolving credit facility	_		70,000
Construction loan	39,331		35,007
Accounts payable and accrued expenses	34,289		27,718
Lease liability, net	22,262		22,696
Distributions payable	1,656		1,803
Total liabilities	530,325		596,506
Commitments and contingencies (Note 15)			
Equity:			
Shareholders' Equity:			
Preferred shares, \$0.01 par value, 100,000,000 shares authorized; 4,800,000 and 4,800,000 shares issued and outstanding at September 30, 2022 and December 31, 2021, respectively	48		48
Common shares, \$0.01 par value, 500,000,000 shares authorized; 48,807,154 and 48,768,890 shares issued and outstanding at September 30, 2022 and December 31, 2021, respectively	488		487
Additional paid-in capital	1,047,002		1,048,070
Accumulated deficit	(245,231)		(251,103)
Total shareholders' equity	802,307		797,502
Noncontrolling Interests:			,
Noncontrolling interest in Operating Partnership	22,076		16,691
Total equity	824,383		814,193
Total liabilities and equity	\$ 1,354,708	\$	1,410,699

The accompanying notes are an integral part of these consolidated financial statements.

CHATHAM LODGING TRUST

Consolidated Statements of Operations

(In thousands, except share and per share data) (unaudited)

		For the three months ended September 30,				For the nine months ended September 30,				
		2022		2021		2022		2021		
Revenue:										
Room	\$	81,970	\$	59,305	\$	207,896	\$	135,210		
Food and beverage		1,816		1,025		5,199		2,145		
Other		3,786		3,679		10,439		7,898		
Reimbursable costs from unconsolidated entities		313		286		997		1,400		
Total revenue		87,885		64,295		224,531		146,653		
Expenses:										
Hotel operating expenses:										
Room		14,892		11,884		40,966		28,537		
Food and beverage		1,435		717		3,911		1,493		
Telephone		346		366		1,106		1,114		
Other hotel operating		883		743		2,494		1,652		
General and administrative		6,880		6,082		19,035		14,950		
Franchise and marketing fees		7,107		5,294		18,073		11,983		
Advertising and promotions		1,499		1,078		3,918		2,670		
Utilities		3,419		3,059		9,091		7,698		
Repairs and maintenance		3,600		3,253		10,392		8,433		
Management fees		2,987		2,185		7,631		5,141		
Insurance		638		716		2,095		2,072		
Total hotel operating expenses		43,686	_	35,377		118,712		85,743		
Depreciation and amortization		14,658		13,668		44,971		40,355		
Property taxes, ground rent and insurance		5,669		6,114		16,559		17,947		
General and administrative		4,592		4,147		12,998		11,993		
Other charges		304		256		704		633		
Reimbursable costs from unconsolidated entities		313		286		997		1,400		
Total operating expenses		69,222		59,848		194,941		158,071		
Operating income (loss) before gain (loss) on sale of hotel properties		18,663	_	4,447		29,590		(11,418)		
Gain (loss) on sale of hotel properties		18,003								
· / I I		18,772		(7)		2,129		(21)		
Operating income (loss)				4,440		31,719		(11,439)		
Interest and other income		8		(5.023)		10		103		
Interest expense, including amortization of deferred fees		(6,404)		(5,823)		(19,729)		(18,649)		
Loss from unconsolidated real estate entities								(1,231)		
Gain on sale of investment in unconsolidated real estate entities								23,817		
Income (loss) before income tax expense		12,376		(1,383)		12,000		(7,399)		
Income tax expense		_		<u> </u>						
Net income (loss)		12,376		(1,383)		12,000		(7,399)		
Net (income) loss attributable to noncontrolling interests		(248)		64		(166)		178		
Net income (loss) attributable to Chatham Lodging Trust		12,128		(1,319)		11,834		(7,221)		
Preferred dividends		(1,987)		(1,988)		(5,962)		(1,988)		
Net income (loss) attributable to common shareholders	\$	10,141	\$	(3,307)	\$	5,872	\$	(9,209)		
Income (loss) per common share - basic:										
Net income (loss) attributable to common shareholders (Note 12)	\$	0.21	\$	(0.07)	\$	0.12	\$	(0.19)		
Income (loss) per common share - diluted:	-									
Net income (loss) attributable to common shareholders (Note 12)	\$	0.21	\$	(0.07)	\$	0.12	\$	(0.19)		
Weighted average number of common shares outstanding:	_						_			
Basic		48,798,528		48,755,561		48,793,839		48,211,612		
Diluted		49,072,895		48,755,561		49,023,835		48,211,612		
Distributions declared per common share:	\$	-	\$	-	\$	-	\$			
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The accompanying notes are an integral part of these consolidated financial statements.

CHATHAM LODGING TRUST

Consolidated Statements of Equity

(In thousands, except share and per share data) (unaudited)

Three months ended September 30, 2021 and 2022 $\,$

	Preferred S	Shares		Common	Share	es	Δ.	Additional Paid -				Total Shareholders'		Noncontrolling Interest in Operating		
	Shares	Amo	unt	Shares	I	Amount		In Capital	A	Accumulated Deficit		Equity		Partnership		otal Equity
Balance, July 1, 2021	4,800,000	\$	48	48,756,555	\$	487	\$	1,048,306	\$	(234,620)	\$	814,221	\$	14,838	\$	829,059
Issuance of preferred shares, net of offering costs of \$263	_		_	_		_		(263)		_		(263)		_		(263)
Issuance of shares pursuant to Equity Incentive Plan	_		_	10,000		_		_		_		_		_		_
Issuance of common shares, net of offering costs of \$12	_		_	1,261		_		3		_		3		_		3
Amortization of share based compensation	_		_	_		_		13		_		13		1,087		1,100
Dividends accrued on preferred shares	_		_	_		_		_		(1,988)		(1,988)		_		(1,988)
Net loss	_		_	_		_		_		(1,319)		(1,319)		(64)		(1,383)
Balance, September 30, 2021	4,800,000	\$	48	48,767,816	\$	487	\$	1,048,059	\$	(237,927)	\$	810,667	\$	15,861	\$	826,528
=						<u>_</u>										
Balance, July 1, 2022	4,800,000	\$	48	48,806,107	\$	488	\$	1,046,980	\$	(255,372)	\$	792,144	\$	20,554	\$	812,698
Issuance of common shares, net of offering costs of zero	_		_	1,047		_		12		_		12		_		12
Amortization of share based compensation	_		_	_		_		10		_		10		1,274		1,284
Dividends accrued on preferred shares	_		_	_		_		_		(1,987)		(1,987)		_		(1,987)
Net income	_		_	_		_		_		12,128		12,128		248		12,376
Balance, September 30, 2022	4,800,000	\$	48	48,807,154	\$	488	\$	1,047,002	\$	(245,231)	\$	802,307	\$	22,076	\$	824,383

	Preferred	Shares	Common S	Common Shares			Total Shareholders'	Noncontrolling Interest in Operating	
	Shares	Amount	Shares	Amount	- Additional Paid In Capital	Accumulated Deficit	Equity	Partnership	Total Equity
Balance, January 1, 2021	_	\$ —	46,973,473	\$ 470	\$ 906,000	\$ (228,718)	\$ 677,752	\$ 14,708	\$ 692,460
Issuance of preferred shares, net of offering costs of \$4,043	4,800,000	48	_	_	115,909	_	115,957	_	115,957
Issuance of shares pursuant to Equity Incentive Plan	_	_	50,203	_	450	_	450	_	450
Issuance of common shares, net of offering costs of \$822	_	_	1,744,140	17	23,758	_	23,775	_	23,775
Amortization of share based compensation	_	_	_	_	27	_	27	3,206	3,233
Forfeited distributions declared on LTIP units	_	_	_	_	_	_	_	40	40
Dividends accrued on preferred shares	_	_	_	_	_	(1,988)	(1,988)	_	(1,988)
Reallocation of noncontrolling interest	_	_	_	_	1,915	_	1,915	(1,915)	_
Net loss	_	_	_	_	_	(7,221)	(7,221)	(178)	(7,399)
Balance, September 30, 2021	4,800,000	\$ 48	48,767,816	\$ 487	\$ 1,048,059	\$ (237,927)	\$ 810,667	\$ 15,861	\$ 826,528
=				·	-			· 	
Balance, January 1, 2022	4,800,000	\$ 48	48,768,890	\$ 487	\$ 1,048,070	\$ (251,103)	\$ 797,502	\$ 16,691	\$ 814,193
Issuance of common shares pursuant to Equity Incentive Plan	_	_	34,672	1	486	_	487	_	487
Issuance of common shares, net of offering costs of \$107	_	_	3,592	_	(62) —	(62)	_	(62)
Amortization of share based compensation	_	_	_	_	29	_	29	3,698	3,727
Dividends accrued on preferred shares	_	_	_	_	_	(5,962)	(5,962)	_	(5,962)
Reallocation of noncontrolling interest	_	_	_	_	(1,521	_	(1,521)	1,521	_
Net income	_					11,834	11,834	166	12,000
Balance, September 30, 2022	4,800,000	\$ 48	48,807,154	\$ 488	\$ 1,047,002	\$ (245,231)	\$ 802,307	\$ 22,076	\$ 824,383

The accompanying notes are an integral part of these consolidated financial statements.

CHATHAM LODGING TRUST

Consolidated Statements of Cash Flows

(In thousands) (unaudited)

For the nine months ended September 30,

		September 30,		
		2022		2021
Cash flows from operating activities:	•	40.000		/= aaa
Net income (loss)	\$	12,000	\$	(7,399)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		44.505		40.170
Depreciation		44,797		40,172
Amortization of deferred franchise fees		187		183
Amortization of deferred financing fees included in interest expense		1,096		1,444
(Gain) loss on sale of hotel properties		(2,129)		21
Gain on sale of investment in unconsolidated real estate entities				(23,817
Share based compensation		4,132		3,585
Loss from unconsolidated real estate entities				1,231
Changes in assets and liabilities:				
Right of use asset		512		490
Hotel receivables		(12,240)		(1,547
Deferred costs		(175)		(327
Prepaid expenses and other assets		(3,702)		(2,872
Accounts payable and accrued expenses		6,482		7,649
Lease liability		(434)		(397
Net cash provided by operating activities		50,526		18,416
Cash flows from investing activities:				
Improvements and additions to hotel properties		(12,385)		(5,224
Acquisition of hotel properties		(31,048)		(71,335
Investment in hotel properties under development		(3,995)		(20,517
Proceeds from sale of hotel properties, net		79,569		_
Proceeds from sale of unconsolidated real estate entity		_		2,800
Receipt of deferred key money		400		_
Net cash provided by (used in) investing activities		32,541		(94,276
Cash flows from financing activities:				
Borrowings on revolving credit facility		40,000		90,000
Repayments on revolving credit facility		(110,000)		(155,300
Borrowings on construction loan		4,324		18,958
Payments on mortgage debt		(6,697)		(18,992
Payment of financing costs		(194)		(144
Payment of offering costs on common shares		(107)		(822
Proceeds from issuance of common shares		45		24,598
Payment of offering costs on preferred shares		_		(4,043
Proceeds from issuance of preferred shares		_		120,000
Distributions-common shares/units		(147)		(282
Distributions-preferred shares		(5,962)		_
Net cash (used in) provided by financing activities		(78,738)		73,973
Net change in cash, cash equivalents and restricted cash		4,329		(1,887
Cash, cash equivalents and restricted cash, beginning of period		29,869		31,453
Cash, cash equivalents and restricted cash, beginning of period	\$	34,198	\$	29,566
		J+,170	φ	29,300
Supplemental disclosure of cash flow information:		10.160	e.	10.505
Cash paid for interest	\$		\$	19,507
Capitalized interest	\$		\$	2,508
Cash paid for income taxes	\$	695	\$	322

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Supplemental disclosure of non-cash investing and financing information (dollars in thousands):

On January 18, 2022, the Company issued 34,672 common shares to its independent trustees pursuant to the Company's Equity Incentive Plan as compensation for services performed in 2021. On January 15, 2021, the Company issued 40,203 common shares to its independent trustees pursuant to the Company's Equity Incentive Plan as compensation for services performed in 2020.

As of September 30, 2022, the Company had accrued distributions payable of \$1,656. As of September 30, 2021, the Company had accrued distributions payable of \$2,134.

Accrued share based compensation of \$405 and \$353 is included in accounts payable and accrued expenses as of September 30, 2022 and 2021, respectively. Accrued capital improvements of \$1,113 and \$2,271 are included in accounts payable and accrued expenses as of September 30, 2022 and 2021, respectively.

The accompanying notes are an integral part of these consolidated financial statements.

CHATHAM LODGING TRUST

Notes to the Consolidated Financial Statements

(unaudited)

1. Organization

Chatham Lodging Trust ("we," "us" or the "Company") was formed as a Maryland real estate investment trust on October 26, 2009. The Company is internally-managed and invests primarily in upscale extended-stay and premium-branded select-service hotels. The Company has elected to be treated as a real estate investment trust for federal income tax purposes ("REIT").

The net proceeds from our share offerings are contributed to Chatham Lodging, L.P., our operating partnership (the "Operating Partnership"), in exchange for partnership interests. Substantially all of the Company's assets are held by, and all operations are conducted through, the Operating Partnership. The Company is the sole general partner of the Operating Partnership and owns 100% of the common units of limited partnership interest in the Operating Partnership ("common units"). Certain of the Company's executive officers hold vested and unvested long-term incentive plan units in the Operating Partnership ("LTIP units"), which are presented as non-controlling interests on our consolidated balance sheets.

As of September 30, 2022, the Company owned 39 hotels with an aggregate of 5,914 rooms located in 16 states and the District of Columbia. Prior to September 23, 2021, the Company held a 10.0% noncontrolling interest in a joint venture (the "Inland JV") with affiliates of Colony Capital, Inc. ("CLNY"), which owned 48 hotels acquired from Inland American Real Estate Trust, Inc. ("Inland"), comprising an aggregate of 6,402 rooms. Chatham sold its interest in the Inland JV in September 2021. Prior to March 18, 2021, the Company also held a 10.3% noncontrolling interest in a joint venture (the "NewINK JV") with affiliates of CLNY, which owned 46 hotels with an aggregate of 5,948 rooms. Chatham sold its interest in the NewINK JV in March 2021 for \$2.8 million.

To qualify as a REIT, the Company cannot operate the hotels. Therefore, the Operating Partnership and its subsidiaries lease the Company's wholly owned hotels to taxable REIT subsidiary lessees ("TRS Lessees"), which are wholly owned by the Company's taxable REIT subsidiary ("TRS") holding company. Each hotel is leased to a TRS Lessee under a percentage lease that provides for rental payments equal to the greater of (i) a fixed base rent amount or (ii) a percentage rent based on hotel revenue. The initial term of each of the TRS leases is 5 years. Lease revenue from each TRS Lessee is eliminated in consolidation.

The TRS Lessees have entered into management agreements with a third-party management company that provides day-to-day management for the hotels. As of September 30, 2022, Island Hospitality Management LLC ("IHM"), which is 100% owned by Jeffrey H. Fisher, the Company's Chairman, President and Chief Executive Officer, managed all of the Company's hotels.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying unaudited interim consolidated financial statements and related notes have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") and in conformity with the rules and regulations of the Securities and Exchange Commission ("SEC") applicable to interim financial information. These unaudited consolidated financial statements, in the opinion of management, include all adjustments consisting of normal, recurring adjustments which are considered necessary for a fair statement of the consolidated balance sheets, consolidated statements of operations, consolidated statements of equity, and consolidated statements of cash flows for the periods presented. Interim results are not necessarily indicative of full year performance due to seasonal and other factors, including the timing of the acquisition or sale of hotels.

The consolidated financial statements include all of the accounts of the Company and its wholly owned subsidiaries. All intercompany balances and transactions are eliminated in consolidation. The accompanying unaudited consolidated financial statements should be read in conjunction with the audited financial statements prepared in accordance with GAAP, and the related notes thereto as of December 31, 2021, which are included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2021.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

Recently Issued Accounting Standards

In March 2020, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2020-04 Reference Rate Reform (Topic 848). ASU 2020-04 contains practical expedients for reference rate reform-related activities that impact debt, leases, derivatives and other contracts. The guidance in ASU 2020-04 is optional and may be elected over time as reference rate reform activities occur. As of September 30, 2022, the Company does not anticipate that this guidance will have a material impact on its consolidated financial statements; however, the Company will continue to evaluate the impact that ASU 2020-04 may have on its consolidated financial statements and related disclosures.

3. Acquisition of Hotel Properties

On March 8, 2022, the Company acquired the Hilton Garden Inn Destin Miramar Beach ("HGI Destin") hotel property in Miramar Beach, FL for \$31.0 million. The Company allocated the purchase price of the hotel based on the estimated fair values of the assets on the date of acquisition. Property acquisition costs of \$48 thousand were capitalized in 2022.

On August 3, 2021, the Company acquired both the Residence Inn Austin Northwest/The Domain Area ("RI Austin") hotel property in Austin, TX for \$37.0 million and the TownePlace Suites Austin Northwest/The Domain Area ("TPS Austin") hotel property in Austin, TX for \$34.3 million. The Company allocated the purchase price of each hotel based on the estimated fair values of the assets on the date of acquisition. Property acquisition costs of \$0.1 million were capitalized in 2021

4. Disposition of Hotel Properties

On May 6, 2022, the Company sold the Hilton Garden Inn Boston-Burlington ("HGI Burlington") hotel property in Burlington, MA for \$23.2 million and recognized a gain on sale of the hotel property of \$0.5 million. Proceeds from the sale were used to repay amounts outstanding on the Company's revolving credit facility.

On May 13, 2022, the Company sold a portfolio of three hotels, the Homewood Suites Dallas-Market Center ("HWS Dallas") hotel property in Dallas, TX, the Courtyard Houston West University ("CY Houston West U") hotel property in Houston, TX, and the Residence Inn Houston West University ("RI Houston West U") hotel property in Houston, TX, for \$57.0 million, and recognized a gain on sale of the hotel properties of \$1.6 million. Proceeds from the sale were used to repay amounts outstanding on the Company's revolving credit facility.

The sales did not represent a strategic shift that had or will have a major effect on the Company's operations and financial results and did not qualify to be reported as discontinued operations.

5. Allowance for Doubtful Accounts

The Company maintains an allowance for doubtful accounts at a level believed to be adequate to absorb estimated probable losses. That estimate is based on past loss experience, current economic and market conditions and other relevant factors. The allowance for doubtful accounts was \$0.3 million and \$0.4 million as of September 30, 2022 and December 31, 2021, respectively.

6. Investment in Hotel Properties

Investment in hotel properties,net

Investment in hotel properties, net as of September 30, 2022 and December 31, 2021 consisted of the following (in thousands):

	September 30, 2022		December 31, 2021
Land and improvements	\$ 289,583	\$	291,768
Building and improvements	1,266,013		1,258,845
Furniture, fixtures and equipment	97,829		91,110
Renovations in progress	10,437		7,869
	1,663,862		1,649,592
Less: accumulated depreciation	(388,139)		(366,722)
Investment in hotel properties, net	\$ 1,275,723	\$	1,282,870

Investment in hotel properties under development

On January 24, 2022, the Company opened the newly developed Home2 Suites by Hilton Woodland Hills Los Angeles ("Home2 Woodland Hills"). We incurred \$71.6 million of costs to develop the hotel, which included \$6.6 million of land acquisition costs and \$65.0 million of other development costs.

7. Investment in Unconsolidated Entities

On June 9, 2014, the Company acquired a 10.3% interest in the NewINK JV, a joint venture between affiliates of NorthStar Realty Finance Corp. ("NorthStar") and the Operating Partnership. NorthStar merged with Colony Capital, Inc. ("Colony") on January 10, 2017 to form a new company, CLNY, which owned a 89.7% interest in the NewINK JV. Chatham sold its interest in the NewINK JV in March 2021 for \$2.8 million which resulted in Chatham recording a gain on sale of investment in unconsolidated real estate entities of \$23.8 million during the nine months ended September 30, 2021. The Company accounted for this investment under the equity method.

On November 17, 2014, the Company acquired a 10.0% interest in the Inland JV, a joint venture between affiliates of NorthStar and the Operating Partnership. NorthStar merged with Colony on January 10, 2017 to form a new company, CLNY, which owned a 90% interest in the Inland JV. Chatham sold its interest in the Inland JV for \$0 in September 2021. The Company accounted for this investment under the equity method.

The following table sets forth the combined components of net loss, including the Company's share, related to the NewINK JV and the Inland JV for the three and nine months ended September 30, 2022 and 2021 (in thousands):

	I	For the three n	nded	For the nine month			
		Septeml	ber 30,		September 30,		
		2022		2021		2022	
Revenue	\$		\$		\$	_	\$
Total hotel operating expenses		_		_		_	
Hotel operating income	\$		\$		\$		\$
Loss from continuing operations	\$	_	\$	_	\$		\$
Net loss	\$		\$	_	\$	_	\$
Loss allocable to the Company	\$	_	\$	_	\$	_	\$
Basis difference adjustment		_		_		_	
Total loss from unconsolidated real estate entities attributable to the Company	\$	_	\$	_	\$		\$

8. Debt

The Company's mortgage loans are collateralized by first-mortgage liens on certain of the Company's properties. The mortgage loans are non-recourse except for instances of fraud or misapplication of funds. Mortgage and revolving credit facility debt consisted of the following (dollars in thousands):

			Sent	ember 30, 2022	Ba	lance Outstandi	ing on	on Loan as of	
Collateral	Interest Rate	Maturity Date		perty Carrying Value	Septer	nber 30, 2022	De	ecember 31, 2021	
Revolving Credit Facility (1)	3.43 %	March 8, 2023	\$		\$		\$	70,000	
Construction loan (2)	8.65 %	August 4, 2024		67,483		39,331		35,007	
Homewood Suites by Hilton San Antonio, TX	4.59 %	February 6, 2023		27,769		14,505		14,808	
Residence Inn by Marriott Vienna, VA	4.49 %	February 6, 2023		29,078		19,824		20,243	
Courtyard by Marriott Houston, TX	4.19 %	May 6, 2023		28,700		16,320		16,673	
Hyatt Place Pittsburgh, PA	4.65 %	July 6, 2023		32,026		20,113		20,515	
Residence Inn by Marriott Bellevue, WA	4.97 %	December 6, 2023		60,009		41,378		42,089	
Residence Inn by Marriott Garden Grove, CA	4.79 %	April 6, 2024		38,306		30,352		30,839	
Residence Inn by Marriott Silicon Valley I, CA	4.64 %	July 1, 2024		68,835		61,561		62,374	
Residence Inn by Marriott Silicon Valley II, CA	4.64 %	July 1, 2024		76,575		67,166		68,054	
Residence Inn by Marriott San Mateo, CA	4.64 %	July 1, 2024		57,672		46,170		46,781	
Residence Inn by Marriott Mountain View, CA	4.64 %	July 6, 2024		43,019		36,005		36,481	
SpringHill Suites by Marriott Savannah, GA	4.62 %	July 6, 2024		31,746		28,495		28,873	
Hilton Garden Inn Marina del Rey, CA	4.68 %	July 6, 2024		36,419		19,660		20,024	
Homewood Suites by Hilton Billerica, MA	4.32 %	December 6, 2024		11,619		14,884		15,114	
Hampton Inn & Suites Houston Medical Center, TX	4.25 %	January 6, 2025		14,697		16,796		17,058	
Total debt before unamortized debt issue costs			\$	623,953	\$	472,560	\$	544,933	
Unamortized mortgage debt issue costs			_			(442)		(644)	
Total debt outstanding					\$	472,118	\$	544,289	

- 1. The interest rate for the \$250.0 million revolving credit facility is variable and based on LIBOR plus a spread of 1.5% to 2.25% based on leverage based pricing grid. At September 30, 2022 and December 31, 2021, the Company had \$0 and \$70.0 million, respectively, of outstanding borrowings under the revolving credit facility. Credit facility lenders representing \$227.5 million of commitments have provided two six-month extension options that would extend the final maturity to March 8, 2024, if exercised.
- 2. On August 4, 2020, a subsidiary of Chatham entered into an agreement with affiliates of Mack Real Estate Credit Strategies to obtain a \$40.0 million loan to fund the remaining construction costs of the Home2 Woodland Hills hotel development. The loan has an initial term of 4 years and there are two six-month extension options. The interest rate on the loan is LIBOR, subject to a 0.25% floor, plus a spread of 7.5%.

The Company estimates the fair value of its fixed rate debt by discounting the future cash flows of each instrument at estimated market rates. All of the Company's mortgage loans are fixed-rate. Rates take into consideration general market conditions, quality and estimated value of collateral and maturity of debt with similar credit terms and are classified within level 3 of the fair value hierarchy. The estimated fair value of the Company's fixed rate debt as of September 30, 2022 and December 31, 2021 was \$414.2 million and \$443.4 million, respectively.

The Company estimates the fair value of its variable rate debt by taking into account general market conditions and the estimated credit terms it could obtain for debt with similar maturity and is classified within level 3 of the fair value hierarchy. As of September 30, 2022, the Company's variable rate debt consisted of its revolving credit facility and construction loan. The estimated fair value of the Company's variable rate debt as of September 30, 2022 and December 31, 2021 was \$39.3 million and \$105.0 million, respectively.

Our credit facility contains financial covenants that require us to maintain secured leverage and total leverage below certain levels and maintain fixed charge coverage above certain levels. On October 26, 2021, the Company executed an amendment to its credit facility which extended a waiver of financial covenants until June 30, 2022. The Company exited its credit facility covenant waiver period as of the end of the second quarter of 2022 and is in compliance with the covenants in the credit facility agreement.

Our mortgage debt agreements contain "cash trap" provisions that are triggered when the hotel's operating results fall below a certain debt service coverage ratio or debt yield. When these provisions are triggered, all of the excess cash flow generated by the hotel is deposited directly into cash management accounts for the benefit of our lenders until a specified debt service coverage ratio or debt yield is reached. Such provisions do not allow the lender the right to accelerate repayment of the underlying debt. As of September 30, 2022, the debt service coverage ratios or debt yields for four of our mortgage loans were below the minimum thresholds such that the cash trap provision of each respective loan could be enforced. As of September 30, 2022, three of our mortgage debt lenders have enforced cash trap provisions. We do not expect that such cash traps will affect our ability to satisfy our short-term liquidity requirements.

Future scheduled principal payments of debt obligations as of September 30, 2022, for the current year and each of the next five calendar years and thereafter are as follows (in thousands):

	Amount
2022 (remaining three months)	\$ 2,552
2023	117,919
2024	336,142
2025	15,947
2026	
Thereafter	_
Total debt before unamortized debt issue costs	\$ 472,560
Unamortized mortgage debt issue costs	 (442)
Total debt outstanding	\$ 472,118

Accounting for Derivative Instruments

The Company has entered into interest rate cap agreements to hedge against interest rate fluctuations related to the construction loan for the Home2 Woodland Hills hotel. The Company records its derivative instruments on the balance sheet at their estimated fair values. Changes in the fair value of the derivatives are recorded each period in current earnings or in other comprehensive income, depending on whether a derivative is designated as part of a hedging relationship and, if it is, depending on the type of hedging relationship. The Company's interest rate caps are not designated as a hedge but to eliminate the incremental cost to the Company if the one-month LIBOR were to exceed 3.5%. Accordingly, the interest rate caps are recorded on the balance sheet under prepaid expenses and other assets at the estimated fair value and realized and unrealized changes in the fair value are reported in the consolidated statement of operations. As of September 30, 2022, the fair value of the interest rate caps were \$0.7 million.

9. Income Taxes

The Company's TRS is subject to federal and state income taxes. Income tax expense was zero for the three and nine months ended September 30, 2022 and 2021.

As of each reporting date, the Company's management considers new evidence, both positive and negative, that could impact management's view with regard to future realization of deferred tax assets. The Company's TRS is expecting continued taxable losses in 2022. As of September 30, 2022, the TRS continues to recognize a full valuation allowance equal to 100% of the net deferred tax assets due to the uncertainty of the TRS's ability to utilize these net deferred tax assets. Management will continue to monitor the need for a valuation allowance.

On August 16, 2022, the United States enacted the Inflation Reduction Act of 2022, which contains tax-related provisions, including a 15% book-income alternative minimum tax on large corporations with financial accounting profits over \$1 billion effective for tax years beginning on or after January 1, 2023, a 1% excise tax on stock repurchases, and the extension and expansion of renewable energy incentives and tax credit programs. The Company is monitoring for potential impacts, but this new law is not expected to have a significant impact on Chatham.

10. Dividends Declared and Paid

Common Dividends

The Company suspended common dividends beginning after the payment of the March 27, 2020 dividend due to a decline in operating performance caused by the COVID-19 pandemic. There were no common share dividends declared during the three and nine months ended September 30, 2022.

Preferred Dividends

During the three and nine months ended September 30, 2022, the Company declared dividends of \$0.41406 and \$1.24218, respectively, per share of 6.625% Series A Cumulative Redeemable Preferred Shares. The preferred share dividends paid were as follows:

	Record Date	Payment Date	Divid	end per Preferred Share
March	3/31/2022	4/18/2022	\$	0.41406
June	6/30/2022	7/15/2022		0.41406
September	9/30/2022	10/17/2022		0.41406
Total 2022			\$	1.24218

11. Shareholders' Equity

Common Shares

The Company is authorized to issue up to 500,000,000 common shares of beneficial interest, \$0.01 par value per share ("common shares"). Each outstanding common share entitles the holder to one vote on all matters submitted to a vote of shareholders. Holders of the Company's common shares are entitled to receive dividends when authorized by the Company's Board of Trustees. As of September 30, 2022, 48,807,154 common shares were outstanding.

In January 2021, we established an "at-the-market" equity offering program (the "ATM Program") whereby, from time to time, we could publicly offer and sell our common shares having an aggregate offering price of up to \$100.0 million by means of ordinary brokers transactions on the New York Stock Exchange (the "NYSE"), in negotiated transactions or in transactions deemed to be "at-the-market" offerings as defined in Rule 415 under the Securities Act of 1933, as amended. Cantor Fitzgerald & Co., Barclays Capital Inc., BMO Capital Markets Corp., BofA Securities, Inc., BTIG, LLC, Citigroup Global Markets Inc., Regions Securities LLC, Stifel, Nicolaus & Company, Incorporated and Wells Fargo Securities act as sales agents under the ATM Program. The Company did not issue any shares under the ATM Program during the three and nine months ended September 30, 2022. As of September 30, 2022, there was approximately \$77.5 million in common shares available for issuance under the ATM Program.

In December 2017, we established a \$50.0 million dividend reinvestment and stock purchase plan. We filed a new \$50.0 million shelf registration statement for the dividend reinvestment and stock purchase plan (the "DRSPP") on December 22, 2020 to replace the prior plan. Under the DRSPP, shareholders may purchase additional common shares by reinvesting some or all of the cash dividends received on common shares. Shareholders may also make optional cash purchases of the Company's common shares subject to certain limitations detailed in the prospectuses for the DRSPP. During the three months ended September 30, 2022, the Company issued 1,047 common shares under the DRSPP at a weighted average price of \$11.81, which generated \$12 thousand of proceeds. During the nine months ended September 30, 2022, the Company issued 3,592

common shares under the DRSPP at a weighted average price of \$12.62, which generated \$45 thousand of proceeds. As of September 30, 2022, there was approximately \$47.9 million in common shares available for issuance under the DRSPP.

Preferred Shares

The Company is authorized to issue up to 100,000,000 preferred shares of beneficial interest, \$0.01 par value per share, in one or more series.

On June 30, 2021, the Company issued 4,800,000 6,625% Series A Cumulative Redeemable Preferred Shares of Beneficial Interest, \$0.01 par value per share (the "Series A Preferred Shares"), and received net proceeds of approximately \$115.9 million. The Series A Preferred Shares rank senior to common shares with respect to the payment of dividends and distributions of assets in the event of a liquidation, dissolution, or winding up. The Series A Preferred Shares do not have any maturity date and are not subject to mandatory redemptions or sinking fund requirements. The distribution rate is 6.625% per annum of the \$25.00 liquidation preference, which is equivalent to \$1.65625 per annum per Series A Preferred Share. Distributions on the Series A Preferred Shares are payable quarterly in arrears with the first distribution on the Series A Preferred Shares paid on October 15, 2021. The Company may not redeem the Series A Preferred Shares before June 30, 2026 except in limited circumstances to preserve the Company's status as a REIT for federal income tax purposes and upon the occurrence of a change of control. On and after June 30, 2026, the Company may, at its option, redeem the Series A Preferred Shares, in whole or from time to time in part, by paying \$25.00 per share, plus any accrued and unpaid distributions to, but not including, the date of redemption. Upon the occurrence of a change of control, as defined in the Company's declaration of trust, the result of which common shares and the common securities of the acquiring or surviving entity are not listed on the New York Stock Exchange, the NYSE American or NASDAQ, or any successor exchanges, the Company may, at its option, redeem the Series A Preferred Shares in whole or in part within 120 days following the change of control by paying \$25.00 per share, plus any accrued and unpaid distributions through the date of redemption. If the Company does not exercise its right to redeem the Series A Preferred Shares upon a change of control, the holders of Series A Preferred Shares have the right to convert some or all of their shares into a number of common shares based on defined formulas subject to share caps. The share cap on each Series A Preferred Share is 3.701 common shares. As of September 30, 2022, 4,800,000 Series A Preferred Shares were issued and outstanding. During the three months ended September 30, 2022, the Company accrued preferred share dividends of \$2.0 million.

Operating Partnership Units

Holders of common units in the Operating Partnership, if and when issued, will have certain redemption rights, which will enable the unit holders to cause the Operating Partnership to redeem their units in exchange for, at the Company's option, cash per unit equal to the market price per common share at the time of redemption or for common shares on a one-for-one basis. The number of shares issuable upon exercise of the redemption rights will be adjusted upon the occurrence of share splits, mergers, consolidations or similar pro-rata share transactions, which otherwise would have the effect of diluting the ownership interests of limited partners or shareholders. As of September 30, 2022, there were 1,214,759 vested Operating Partnership LTIP units held by current and former employees.

12. Earnings Per Share

The two-class method is used to determine earnings per share because unvested restricted shares and unvested LTIP units are considered to be participating shares. The LTIP units held by the non-controlling interest holders, which may be converted to common shares, have been excluded from the denominator of the diluted earnings per common share calculation as there would be no effect on the amounts since limited partners' share of income or loss would also be added back to net income or loss. Unvested restricted shares, unvested long-term incentive plan units and unvested Class A Performance LTIP units that could potentially dilute basic earnings per common share in the future would not be included in the computation of diluted loss per common share, for the periods where a loss has been recorded, because they would have been anti-dilutive for the periods presented. For the three months ended September 30, 2022 and 2021, the Company excluded zero and 210,296, respectively, of unvested shares and units as their effect would have been anti-dilutive.

The following is a reconciliation of the amounts used in calculating basic and diluted net income per common share (in thousands, except share and per share data):

	For the three months ended September 30,				For the nine months ended September 30,			
		2022	2021		2022			2021
Numerator:							-	
Net income (loss) attributable to common shareholders	\$	10,141	\$	(3,307)	\$	5,872	\$	(
Dividends paid on unvested shares and units		_		_		_		
Net income (loss) attributable to common shareholders	\$	10,141	\$	(3,307)	\$	5,872	\$	(
Denominator:								
Weighted average number of common shares - basic		48,798,528		48,755,561		48,793,839		48,21
Unvested shares and units		274,367		_		229,996		
Weighted average number of common shares - diluted		49,072,895		48,755,561		49,023,835		48,21
Basic income (loss) per common share:								
Net income (loss) attributable to common shareholders per weighted average bas common share	ic \$	0.21	\$	(0.07)	\$	0.12	\$	
Diluted income (loss) per common share:	-							
Net income (loss) attributable to common shareholders per weighted average diluted common share	\$	0.21	\$	(0.07)	\$	0.12	\$	

13. Equity Incentive Plan

The Company maintains its Equity Incentive Plan to attract and retain independent trustees, executive officers and other key employees. The plan provides for the grant of options to purchase common shares, share awards, share appreciation rights, performance units and other equity-based awards. The plan was amended on May 24, 2022 to increase the maximum number of shares available under the plan by 1,600,000 shares and extend the term of the plan to March 22, 2032. Share awards under this plan generally vest over three to five years, though compensation for the Company's independent trustees includes share grants that vest immediately. The Company pays dividends on unvested shares and units, except for performance-based shares and outperformance based units, for which dividends on unvested performance-based shares and units are accrued and not paid until those shares or units vest. Certain awards may provide for accelerated vesting if there is a change in control. In January 2022 and 2021, the Company issued 34,672 and 40,203 common shares, respectively, to its independent trustees as compensation for services performed in 2021 and 2020, respectively. As of September 30, 2022, there were 1,765,149 common shares available for issuance under the Equity Incentive Plan.

Restricted Share Awards

From time to time, the Company may award restricted shares under the Equity Incentive Plan as compensation to officers, employees and non-employee trustees. The Company recognizes compensation expense for the restricted shares on a straight-line basis over the vesting period based on the fair market value of the shares on the date of issuance.

A summary of the Company's restricted share awards for the nine months ended September 30, 2022 and the year ended December 31, 2021 is as follows:

		months ended er 30, 2022	For the year ended December 31, 2021			
	Number of Shares	Weighted-Average Grant Date Fair Value	Number of Shares	Weighted-Average Grant Date Fair Value		
Non-vested at beginning of the period	10,000	\$ 11.47	1,667	\$ 17.40		
Granted	_	_	10,000	11.47		
Vested	(3,334)	11.47	(1,667)	17.40		
Forfeited	_	_	_	_		
Non-vested at end of the period	6,666	\$ 11.47	10,000	\$ 11.47		

As of September 30, 2022 and December 31, 2021, there were \$71 thousand and \$100 thousand, respectively, of unrecognized compensation costs related to restricted share awards. As of September 30, 2022, these costs were expected to be recognized over a weighted-average period of approximately 1.9 years. For the three months ended September 30, 2022 and 2021, the Company recognized approximately \$10 thousand and \$13 thousand, respectively, and for the nine months ended September 30, 2022 and 2021, the Company recognized approximately \$29 thousand and \$27 thousand, respectively, of expense related to the restricted share awards.

Long-Term Incentive Plan Awards

LTIP units are a special class of partnership interests in the Operating Partnership which may be issued to eligible participants for the performance of services to or for the benefit of the Company. Under the Equity Incentive Plan, each LTIP unit issued is deemed equivalent to an award of one common share thereby reducing the number of shares available for other equity awards on a one-for-one basis.

A summary of the Company's LTIP unit awards for the nine months ended September 30, 2022 and the year ended December 31, 2021 is as follows:

	For the nine	months ended	For the year ended			
	Septembe	er 30, 2022	December 31, 2021			
	Number of Units	Weighted-Average Grant Date Fair Value	Number of Units	Weighted-Average Grant Date Fair Value		
Non-vested at beginning of the period	764,178	\$ 15.00	669,609	\$ 15.73		
Granted	380,004	16.08	330,945	14.55		
Vested	(238,657)	16.61	(219,451)	16.39		
Forfeited	_	_	(16,925)	17.02		
Non-vested at end of the period	905,525	\$ 15.03	764,178	\$ 15.00		

Time-Based LTIP Awards

On March 1, 2022, the Company's Operating Partnership, upon the recommendation of the Compensation Committee, granted 152,004 time-based LTIP unit awards (the "2022 Time-Based LTIP Unit Award"). The grants were made pursuant to award agreements that provide for time-based vesting (the "LTIP Unit Time-Based Vesting Agreement").

Time-based LTIP unit awards will vest ratably provided that the recipient remains employed by the Company through the applicable vesting date, subject to acceleration of vesting in the event of the recipient's death, disability, termination without cause or resignation with good reason, or in the event of a change of control of the Company. Prior to vesting, a holder is entitled to receive distributions on the LTIP units that comprise the 2022 Time-Based LTIP Unit Awards and the prior year LTIP unit awards set forth in the table above.

Performance-Based LTIP Awards

On March 1, 2022, the Company's Operating Partnership, upon the recommendation of the Compensation Committee, also granted 228,000 performance-based LTIP unit awards (the "2022 Performance-Based LTIP Unit Awards"). The grants were made pursuant to award agreements that have market-based vesting conditions. The Performance-Based LTIP Unit Awards are comprised of Class A Performance LTIP Units that will vest only if and to the extent that (i) the Company achieves certain long-term market-based TSR criteria established by the Compensation Committee and (ii) the recipient remains employed by the Company through the applicable vesting date, subject to acceleration of vesting in the event of the recipient's death, disability, termination without cause or resignation with good reason, or in the event of a change of control of the Company. Compensation expense is based on an estimated value of \$18.58 per 2022 Performance-Based LTIP Unit Award, which takes into account that some or all of the awards may not vest if long-term market-based TSR criteria are not met during the vesting period.

The 2022 Performance-Based LTIP Unit Awards may be earned based on the Company's relative TSR performance for the three-year period beginning on March 1, 2022 and ending on February 28, 2025. The 2022 Performance-Based LTIP Unit Awards, if earned, will be paid out between 50% and 200% of target value as follows:

	Relative TSR Hurdles (Percentile)	Payout Percentage
Threshold	25th	50%
Target	55th	100%
Maximum	80th	200%

Payouts at performance levels in between the hurdles will be calculated by straight-line interpolation.

The Company estimated the aggregate compensation cost to be recognized over the service period determined as of the grant date under ASC 718, excluding the effect of estimated forfeitures, using a Monte Carlo approach. In determining the discounted value of the LTIP units, the Company considered the inherent uncertainty that the LTIP units would never reach parity with the other common units of the Operating Partnership and thus have an economic value of zero to the grantee. Additional factors considered in estimating the value of LTIP units included discounts for illiquidity, expectations for future dividends, risk free interest rates, stock price volatility, and economic environment and market conditions.

The grant date fair values of the LTIPs and the assumptions used to estimate the values are as follows:

		Number of	Estimated			
	Grant Date	Units Granted	Value Per Unit	Volatility	Dividend Yield	Risk Free Interest Rate
2017 Time-Based LTIP Unit Awards	3/1/2017	89,574	\$18.53	24%	<u> </u> %	0.92%
2017 Performance-Based LTIP Unit Awards	3/1/2017	134,348	\$19.65	25%	5.8%	1.47%
2018 Time-Based LTIP Unit Awards	3/1/2018	97,968	\$16.83	26%	<u> </u> %	2.07%
2018 Performance-Based LTIP Unit Awards	3/1/2018	146,949	\$17.02	26%	6.2%	2.37%
2019 Time-Based LTIP Unit Awards	3/1/2019	88,746	\$18.45	21%	<u> </u> %	2.57%
2019 Performance-Based LTIP Unit Awards	3/1/2019	133,107	\$18.91	21%	6.2%	2.55%
2020 Time-Based LTIP Unit Awards	3/1/2020	130,206	\$13.05	20%	<u> </u> %	1.06%
2020 Performance-Based LTIP Unit Awards	3/1/2020	195,301	\$13.66	20%	8.1%	0.90%
2021 Time-Based LTIP Unit Awards	3/1/2021	132,381	\$12.52	78%	<u> </u> %	0.08%
2021 Performance-Based LTIP Unit Awards	3/1/2021	198,564	\$15.91	64%	3.4%	0.30%
2022 Time-Based LTIP Unit Awards	3/1/2022	152,004	\$12.33	80%	<u> </u> %	1.01%
2022 Performance-Based LTIP Unit Awards	3/1/2022	228,000	\$18.58	66%	3.5%	1.44%

The Company recorded \$1.3 million and \$1.1 million in compensation expense related to the LTIP units for the three months ended September 30, 2022 and 2021, respectively, and \$3.7 million and \$3.2 million in compensation expense related to the LTIP units for the nine months ended September 30, 2022 and 2021, respectively. As of September 30, 2022 and December 31, 2021, there was \$7.8 million and \$5.4 million, respectively, of total unrecognized compensation cost related to LTIP units. This cost is expected to be recognized over approximately 2.0 years, which represents the weighted average remaining vesting period of the LTIP units.

14. Leases

The Residence Inn Gaslamp hotel property is subject to a ground lease with an expiration date of January 31, 2065 with an extension option by the Company of up to three additional terms of ten years each. Monthly payments are currently approximately \$44,400 per month and increase 10% every five years. The hotel is subject to annual supplemental rent payments calculated as 5% of gross revenues during the applicable lease year, minus 12 times the monthly base rent scheduled for the lease year.

The Residence Inn New Rochelle hotel property is subject to an air rights lease and garage lease that each expire on December 1, 2104. The lease agreements with the City of New Rochelle cover the space above the parking garage that is occupied by the hotel as well as 128 parking spaces in a parking garage that is attached to the hotel. The annual base rent for the garage lease is the hotel's proportionate share of the city's adopted budget for the operations, management and maintenance of the garage and established reserves to fund for the cost of capital repairs. Aggregate rent for 2022 is approximately \$31,000 per quarter.

The Hilton Garden Inn Marina del Rey hotel property is subject to a ground lease with an expiration date of December 31, 2067. Minimum monthly payments are currently approximately \$47,500 per month and a percentage rent payment less the minimum rent is due in arrears equal to 5% to 25% of gross income based on the type of income.

The Company entered into a corporate office lease in September 2015. The lease is for a term of 11 years and includes a 12-month rent abatement period and certain tenant improvement allowances. The Company has a renewal option of up to two successive terms of 5 years each. The Company shares the space with a related party and is reimbursed for the pro-rata share of rentable space occupied by the related party.

The Company is the lessee under ground, air rights, garage and office lease agreements for certain of its properties, all of which qualify as operating leases as of September 30, 2022. These leases typically provide multi-year renewal options to extend term as lessee at the Company's option. Option periods are included in the calculation of the lease obligation liability only when options are reasonably certain to be exercised.

In calculating the Company's lease obligations under the various leases, the Company uses discount rates estimated to be equal to what the Company would have to pay to borrow on a collateralized basis over a similar term, for an amount equal to the lease payments, in a similar economic environment.

The following is a schedule of the minimum future payments required under the ground, air rights, garage leases and office lease as of September 30, 2022, for each of the next five calendar years and thereafter (in thousands):

Total Future Lease Payments	Amount
2022 (remaining three months)	\$ 523
2023	2,093
2024	2,115
2025	2,186
2026	1,894
Thereafter	64,825
Total lease payments	\$ 73,636
Less: Imputed interest	(51,374)
Present value of lease liabilities	\$ 22,262

The Company incurred \$0.9 million of fixed lease payments and \$0.6 million of variable lease payments for the nine months ended September 30, 2022, which are included in property taxes, ground rent and insurance in our consolidated statement of operations.

The following table includes information regarding the right of use assets and lease liabilities of the Company as of September 30, 2022 (in thousands):

	Righ	t of Use Asset	Lease Liability
Balance as of January 1, 2022	\$	19,985	\$ 22,696
Amortization		(513)	(434)
Balance as of September 30, 2022	\$	19,472	\$ 22,262

Lease Term and Discount Rate	September 30, 2022
Weighted-average remaining lease term (years)	40.59
Weighted-average discount rate	6.62%

15. Commitments and Contingencies

Litigation

The Company is subject to various claims, lawsuits and legal proceedings, including routine litigation arising in the ordinary course of business, regarding the operation of its hotels, its managers and other Company matters. While it is not possible to ascertain the ultimate outcome of such matters, the Company believes that the aggregate identifiable amount of such liabilities, if any, will not have a material adverse impact on its financial condition or results of operations.

Chatham RIMV LLC (a wholly owned subsidiary of the Company) is a defendant in a lawsuit brought by the City of San Diego and other related entities, San Diego Housing Commission et al. v. Neil et al. (Superior Court of California, County of San Diego, Case No. 37-2021-00033006-CU-BC-CTL), filed in connection with the sale of the Residence Inn Mission Valley to the City of San Diego. The City of San Diego was originally seeking a return of monies spent on the acquisition as well as a declaration that the purchase agreement executed in connection with the acquisition is void. At the time of this filing, the City of San Diego and all Plaintiffs have entered into a settlement agreement of all matters and the case is awaiting dismissal. For the nine months ended September 30, 2022, we have incurred \$145 thousand of legal costs related to this matter. At this time we believe potential future costs related to this lawsuit are not probable and estimable.

Management Agreements

The management agreements with IHM have an initial term of five years and automatically renew for two five-year periods unless IHM provides written notice to us no later than 90 days prior to the then current term's expiration date of its intent not to renew. The IHM management agreements provide for early termination at the Company's option upon sale of any IHM-managed hotel for no termination fee, with six months advance notice. The IHM management agreements may be terminated for cause, including the failure of the managed hotel to meet specified performance levels. Base management fees are calculated as a percentage of the hotel's gross room revenue. If certain financial thresholds are met or exceeded, an incentive management fee is calculated as 10% of the hotel's net operating income less fixed costs, base management fees and a specified return threshold. The incentive management fee is capped at 1% of gross hotel revenues for the applicable calculation.

Management fees totaled approximately \$3.0 million and \$2.2 million for the three months ended September 30, 2022 and 2021, respectively, and \$7.6 million and \$5.1 million for the nine months ended September 30, 2022 and 2021, respectively.

Franchise Agreements

The fees associated with the franchise agreements are calculated as a specified percentage of the hotel's gross room revenue. Franchise and marketing fees totaled approximately \$7.1 million and \$5.3 million for the three months ended September 30, 2022 and 2021, respectively, and \$18.1 million and \$12.0 million for the nine months ended September 30, 2022 and 2021, respectively. The initial term of the agreements range from 10 to 30 years with the weighted average expiration being December 2034.

16. Related Party Transactions

Prior to March 18, 2021, Mr. Fisher owned 52.5% of IHM. During the nine months ended September 30, 2021, Mr. Fisher acquired the remaining 47.5% ownership interest and as of September 30, 2022, Mr. Fisher owns 100% of IHM. As of September 30, 2022, the Company had hotel management agreements with IHM to manage all 39 of its hotels. Hotel management, revenue management and accounting fees accrued or paid to IHM for the hotels owned by the Company for the three months ended September 30, 2022 and 2021 were \$3.0 million and \$2.2 million, respectively, and for the nine months ended September 30, 2022 and 2021 were \$7.6 million and \$5.1 million, respectively. At September 30, 2022 and December 31, 2021, the amounts due to IHM were \$1.2 million and \$0.3 million, respectively.

Cost reimbursements from unconsolidated entities revenue represent reimbursements of costs incurred on behalf of the NewINK JV, Inland JV, and IHM. These costs relate primarily to corporate payroll costs at the NewINK JV and Inland JV where the Company was the employer and office expenses shared with these entities and IHM. Various shared office expenses and rent are paid by the Company and allocated to IHM based on the amount of square footage occupied by each entity. As the Company records cost reimbursements based upon costs incurred with no added markup, the revenue and related expense has no impact on the Company's operating income or net income. Cost reimbursements are recorded based upon the occurrence of a reimbursed activity.

17. Subsequent Events

On October 28th, 2022, Chatham entered into a \$215.0 million unsecured revolving credit facility and a \$90.0 million unsecured delayed-draw term loan facility that replaced the Company's previous \$250.0 million revolving credit facility that was scheduled to mature on March 8, 2023. The revolving credit facility has an initial maturity of October 28, 2026 and provides two six-month extension options and the delayed-draw term loan facility has an initial maturity of October 28, 2025 and provides two one-year extension options. Pricing on the new facilities is based on one-month term secured overnight financing rate ("SOFR") plus a spread of 1.5% to 2.25% for the revolving credit facility and a spread of 1.45% to 2.2% for the delayed draw term loan facility based on the Company's leverage and a credit spread adjustment of 0.1%.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion and analysis should be read in conjunction with our consolidated financial statements and related notes included elsewhere in this report and in our Annual Report on Form 10-K for the year ended December 31, 2021. In this report, we use the terms "the Company," "we" or "our" to refer to Chatham Lodging Trust and its consolidated subsidiaries, unless the context indicates otherwise.

COVID-19 Pandemic

The lodging industry has been significantly impacted by the COVID-19 pandemic, which began in early 2020, but travel trends are improving and we expect strong growth in 2022 relative to 2021. The full impact of the COVID-19 pandemic on the lodging industry will depend on future developments including the continuing severity and duration of the pandemic, and the possibility of additional subsequent widespread outbreaks and variant strains and the impact of actions taken in response, people's willingness to travel and the strength of the U.S., regional and global economies. The Company took actions to mitigate the operating and financial impact of the COVID-19 pandemic, including suspending common share dividends, reducing capital expenditures, obtaining credit facility covenant waivers through June 30, 2022 and temporarily reducing executive compensation through December 31, 2020. The Company exited its credit facility covenant waiver period as of the end of the second quarter of 2022 and is in compliance with the covenants in the credit facility agreement. There remains uncertainty regarding the trends and outlook as a result of new variants and individual and government responses.

Statement Regarding Forward-Looking Information

The following information contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). These forward-looking statements include information about possible or assumed future results of the lodging industry and our business, financial condition, liquidity, results of operations, cash flow and plans and objectives. These statements generally are characterized by the use of the words "believe," "expect," "anticipate," "estimate," "plan," "continue," "intend," "should," "may" or similar expressions. Although we believe that the expectations reflected in such forward-looking statements are based upon reasonable assumptions, such forward-looking statements relate to future events, our plans, strategies, prospects and future financial performance, and involve known and unknown risks that are difficult to predict, uncertainties and other factors that are, in some cases, beyond our control and which could differ materially from those set forth in the forwardlooking statements. Important factors that we think could cause our actual results to differ materially from expected results are summarized below. Some factors that might cause such a difference include the following: the continuing and future impact of the COVID-19 pandemic (including its effect on the ability or desire of people to travel), local, national and global economic conditions, uncertainty surrounding the financial stability of the United States, Europe and China, increased direct competition, changes in government regulations or accounting rules, changes in local, national and global real estate conditions, declines in lodging industry fundamentals, increased operating costs, a potential recessionary environment, seasonality of the lodging industry, our ability to obtain debt and equity financing on satisfactory terms, changes in interest rates, our ability to identify suitable investments, our ability to close on identified investments, inaccuracies of our accounting estimates, the uncertainty and economic impact of pandemics, epidemics or other public health emergencies or fear of such events, such as the ongoing COVID-19 pandemic, the impact of and changes to various government programs, including in response to COVID-19, and our ability to dispose of selected hotel properties on the terms and timing we expect, if at all. Given these uncertainties, undue reliance should not be placed on such statements. We undertake no obligation to publicly release the results of any revisions to these forward-looking statements that may be made to reflect future events or circumstances or to reflect the occurrence of unanticipated events. The forward-looking statements should also be read in light of the risk factors identified in the "Risk Factors" section in the Company's Annual Report on Form 10-K for the year ended December 31, 2021 as updated by the Company's subsequent filings with the SEC under the Exchange Act.

Overview

We are a self-advised hotel investment company organized in October 2009 that commenced operations in April 2010. Our investment strategy is to invest in upscale extended-stay and premium-branded select-service hotels in geographically diverse markets with high barriers to entry near strong demand generators. We may acquire portfolios of hotels or single hotels. We expect that a significant portion of our portfolio will consist of hotels in the upscale extended-stay or select-service categories, including brands such as Homewood Suites by Hilton®, Residence Inn by Marriott®, Hyatt Place®, Courtyard by Marriott®, SpringHill Suites by Marriott®, Hilton Garden Inn by Hilton®, Embassy Suites®, Hampton Inn®, Hampton Inn and Suites®, Home2 Suites by Hilton® and TownePlace Suites by Marriott®.

The Company's future hotel acquisitions may be funded by issuances of both common and preferred shares or the issuance of partnership interests in our operating partnership, Chatham Lodging, L.P. (the "Operating Partnership"), draw-downs under our revolving credit facility, the incurrence or assumption of debt, available cash, or proceeds from dispositions of assets. We intend to acquire quality assets at attractive prices and improve their returns through knowledgeable asset management and seasoned, proven hotel management while remaining prudently leveraged.

At September 30, 2022, our leverage ratio was 27.2% measured as the ratio of our net debt (total debt outstanding before deferred financing costs less unrestricted cash and cash equivalents) to hotel investments at cost. Over the past several years, we have maintained a leverage ratio between the high 20s and the low 50s. As of September 30, 2022, we have total debt of \$472.6 million at a weighted average interest rate of approximately 5.0%.

We are a real estate investment trust ("REIT") for federal income tax purposes. In order to qualify as a REIT under the Internal Revenue Code of 1986, as amended (the "Code"), we cannot operate our hotels. Therefore, the Operating Partnership and its subsidiaries lease our hotel properties to taxable REIT subsidiary lessees ("TRS Lessees"), who in turn engage eligible independent contractors to manage the hotels. Each of the TRS Lessees is treated as a taxable REIT subsidiary for federal income tax purposes and is consolidated within our financial statements for accounting purposes. However, since we control both the Operating Partnership and the TRS Lessees, our principal source of funds on a consolidated basis is from the operations of our hotels. The earnings of the TRS Lessees are subject to taxation as regular C corporations, as defined in the Code, potentially reducing the TRS Lessees' cash available to pay dividends to us, and therefore our funds from operations and the cash available for distribution to our shareholders.

Key Indicators of Operating Performance and Financial Condition

We measure financial condition and hotel operating performance by evaluating non-financial and financial metrics and measures such as:

- Average Daily Rate ("ADR"), which is the quotient of room revenue divided by total rooms sold,
- Occupancy, which is the quotient of total rooms sold divided by total rooms available,
- Revenue Per Available Room ("RevPAR"), which is the product of occupancy and ADR, and does not include food and beverage revenue, or other
 operating revenue,
- Funds From Operations ("FFO"),
- · Adjusted FFO,
- Earnings before interest, taxes, depreciation and amortization ("EBITDA"),
- · EBITDAre,
- · Adjusted EBITDA, and
- Adjusted Hotel EBITDA.

We evaluate the hotels in our portfolio and potential acquisitions using these metrics to determine each hotel's contribution toward providing income to our shareholders through increases in distributable cash flow and increasing long-term total returns through appreciation in the value of our common shares. RevPAR, ADR and Occupancy are hotel industry measures commonly used to evaluate operating performance.

See "Non-GAAP Financial Measures" for further discussion of FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA.

Results of Operations

Industry Outlook

Despite the continuing COVID-19 pandemic, lodging industry trends are improving and we expect continued strong growth in 2022 relative to 2021. Smith Travel Research reported that U.S. lodging industry RevPAR increased 16.6% for the three months ended September 30, 2022, with RevPAR up 10.6% in July 2022, up 15.4% in August 2022 and up 25.5% in September 2022. We expect that over the remainder of 2022, RevPAR will continue to increase significantly versus 2021 and 2020, and that in some markets RevPAR may exceed levels achieved in 2019.

Comparison of the three months ended September 30, 2022 to the three months ended September 30, 2021

Results of operations for the three months ended September 30, 2022 include the operating activities of our 39 wholly owned hotels that were owned for the entire period. We sold one hotel located in Burlington, MA on May 6, 2022, and sold three hotels located in Dallas, TX and Houston, TX on May 13, 2022. We acquired one hotel located in Miramar Beach, FL on March 8, 2022. We developed and opened on January 24, 2022 one hotel located in Los Angeles, CA. We acquired two hotels located in Austin, TX on August 3, 2021. The comparisons below are influenced by the COVID-19 pandemic, the sales of four hotels, the acquisition of three hotels, and the opening of one hotel.

Revenues

Revenue, which consists primarily of room, food and beverage and other operating revenues from our wholly owned hotels, was as follows for the periods indicated (dollars in thousands):

	Septer	September 30, 2022		mber 30, 2021	% Change
Room	\$	81,970	\$	59,305	38.2 %
Food and beverage		1,816		1,025	77.2 %
Other		3,786		3,679	2.9 %
Cost reimbursements from unconsolidated entities		313		286	9.4 %
Total revenue	\$	87,885	\$	64,295	36.7 %

Total revenue was \$87.9 million for the three months ended September 30, 2022, up \$23.6 million compared to total revenue of \$64.3 million for the corresponding 2021 period. The increase in total revenue primarily was related to the recovery from the COVID-19 pandemic. Two hotels owned during the three months ended September 30, 2022 which were not owned during the three months ended September 30, 2021 contributed \$5.0 million of revenue during the three months ended September 30, 2022. Four other hotels which were sold during the second quarter of 2022 contributed \$0 of revenue during the three months ended September 30, 2022, down \$3.1 million from the \$3.1 million these hotels contributed during the three months ended September 30, 2021. Since all of our hotels are select-service or limited-service hotels, room revenue is the primary revenue source as these hotels do not have significant food and beverage revenue or large group conference facilities. Room revenue comprised 93.3% and 92.2% of total revenue for the three months ended September 30, 2022 and 2021, respectively. Room revenue was \$82.0 million and \$59.3 million for the three months ended September 30, 2022 and 2021, respectively, and the increase in room revenue primarily was related to the recovery from the COVID-19 pandemic.

Food and beverage revenue was \$1.8 million for the three months ended September 30, 2022, up \$0.8 million compared to \$1.0 million for the corresponding 2021 period. The increase in food and beverage revenue primarily was related to an increase in occupancies at our hotels due to the recovery from the COVID-19 pandemic.

Other operating revenue, comprised of parking, meeting room, gift shop, in-room movie and other ancillary amenities revenue. Other operating revenue was \$3.8 million and \$3.7 million for the three months ended September 30, 2022 and 2021, respectively. The increase in other operating revenue primarily was related to an increase in occupancies at our hotels due to the recovery from the COVID-19 pandemic.

Reimbursable costs from unconsolidated entities were \$0.3 million and \$0.3 million for the three months ended September 30, 2022 and 2021, respectively. The cost reimbursements were offset by the reimbursed costs from unconsolidated entities included in operating expenses.

In the table below, we present both actual and same property room revenue metrics. Actual Occupancy, ADR and RevPAR metrics reflect the performance of the hotels for the actual days such hotels were owned by the Company during the periods presented. Same property Occupancy, ADR, and RevPAR reflect results for the 38 hotels wholly owned by the Company as of September 30, 2022 that have been in operation for a full year regardless of our ownership during the period presented, which is a non-GAAP financial measure. Results for the hotels for periods prior to our ownership were provided to us by prior owners and have not been adjusted by us.

For the three months ended September 30,

		2022				20	21		Percentage Change		
	Sam	e Property (38 hotels)	A	ctual (39 hotels)	Sar	ne Property (38 hotels)	A	ctual (41 hotels)	Same Property (38 hotels)	Actual (39 / 41 hotels)	
Occupancy		80.4 %		80.6 %		73.2 %		71.2 %	9.8 %	13.2 %	
ADR	\$	186.89	\$	186.96	\$	153.26	\$	148.76	21.9 %	25.7 %	
RevPAR	\$	150.31	\$	150.66	\$	112.16	\$	105.85	34.0 %	42.3 %	

For the three months ended September 30, 2022 same property RevPAR increased 34.0% due to an increase in ADR of 21.9% and an increase in occupancy of 9.8% primarily related to the recovery from the COVID-19 pandemic. Same property RevPAR increased 30.6% in July 2022, increased 34.6% in August 2022, and increased 37.4% in September 2022. Same property RevPAR was \$157.44 in July 2022, \$145.52 in August 2022, and \$147.90 in September 2022.

Hotel Operating Expenses

Hotel operating expenses consist of the following for the periods indicated (dollars in thousands):

		For the three months ended			
	Septer	September 30, 2022		nber 30, 2021	% Change
Hotel operating expenses:					
Room	\$	14,892	\$	11,884	25.3 %
Food and beverage		1,435		717	100.1 %
Telephone		346		366	(5.5) %
Other hotel operating		883		743	18.8 %
General and administrative		6,880		6,082	13.1 %
Franchise and marketing fees		7,107		5,294	34.2 %
Advertising and promotions		1,499		1,078	39.1 %
Utilities		3,419		3,059	11.8 %
Repairs and maintenance		3,600		3,253	10.7 %
Management fees		2,987		2,185	36.7 %
Insurance		638		716	(10.9) %
Total hotel operating expenses	\$	\$ 43,686		35,377	23.5 %

Hotel operating expenses increased \$8.3 million, or 23.5%, to \$43.7 million for the three months ended September 30, 2022 from \$35.4 million for the three months ended September 30, 2021. The primary causes of the increase in hotel operating expenses were an increase in revenues and occupancy caused by the recovery from the COVID-19 pandemic and inflation. Two hotels owned during the three months ended September 30, 2022 that were not owned during the three months ended September 30, 2021 contributed \$2.9 million of operating expenses during the three months ended September 30, 2022. Four other hotels that were sold during the second quarter of 2022 contributed \$0 of operating expenses during the three months ended September 30, 2022, down \$2.1 million from the \$2.1 million these hotels contributed during the three months ended September 30, 2021.

Room expenses, which are the most significant component of hotel operating expenses, increased \$3.0 million from \$11.9 million for the three months ended September 30, 2021 to \$14.9 million for the three months ended September 30, 2022. The increase in room expenses primarily was related to an increase in occupancies and revenues at our hotels due to the recovery from the COVID-19 pandemic and inflation.

The remaining hotel operating expenses increased \$5.3 million, from \$23.5 million for the three months ended September 30, 2021 to \$28.8 million for the three months ended September 30, 2022. The increase in other remaining expenses primarily was related to an increase in occupancies and revenues at our hotels due to the recovery from the COVID-19 pandemic and inflation.

Depreciation and Amortization

Depreciation and amortization expense increased \$1.0 million from \$13.7 million for the three months ended September 30, 2021 to \$14.7 million for the three months ended September 30, 2022. The increase was primarily due to higher depreciation expense from the two hotels owned during three months ended September 30, 2022 that were not owned during than the three months ended September 30, 2021 than the depreciation expense from four other hotels which were sold during the second quarter of 2022. Depreciation is generally recorded on our assets over 40 years for buildings, 20 years for land improvements, 15 years for building improvements and one to ten years for furniture, fixtures and equipment from the date of acquisition on a straight-line basis. Depreciable lives of hotel furniture, fixtures and equipment are generally assumed to be the difference between the date of acquisition and the date that the furniture, fixtures and equipment will be replaced. Amortization of franchise fees is recorded on a straight-line basis over the term of the respective franchise agreement.

Property Taxes, Ground Rent and Insurance

Total property taxes, ground rent and insurance expenses decreased from \$6.1 million for the three months ended September 30, 2021 to \$5.7 million for the three months ended September 30, 2022. Two hotels owned during the three months ended September 30, 2022 that were not owned during the three months ended September 30, 2021 contributed \$0.3 million of property taxes, ground rent and insurance expenses during the three months ended September 30, 2022. Four other hotels that were sold during the second quarter of 2022 contributed \$0 of property taxes, ground rent and insurance expenses during the three months ended September 30, 2022, down \$0.4 million from the \$0.4 million these hotels contributed during the three months ended September 30, 2021. The remaining decrease was primarily related to reductions in property tax assessments as a result of the COVID-19 pandemic.

General and Administrative

General and administrative expenses principally consist of employee-related costs, including base payroll, bonuses and amortization of restricted stock and awards of long-term incentive plan units. These expenses also include corporate operating costs, professional fees and trustees' fees. Total general and administrative expenses (excluding amortization of stock based compensation of \$1.4 million and \$1.2 million for the three months ended September 30, 2022 and 2021, respectively) was \$3.2 million for the three months ended September 30, 2022 versus \$2.9 million for the three months ended September 30, 2021.

Other Charges

Other charges increased from \$0.3 million for the three months ended September 30, 2021 to \$0.3 million for the three months ended September 30, 2022.

Reimbursable Costs from Unconsolidated Entities

Reimbursable costs from unconsolidated entities, comprised of corporate payroll and rent costs were \$0.3 million and \$0.3 million for the three months ended September 30, 2022 and 2021, respectively. The cost reimbursements were offset by the cost reimbursements from unconsolidated entities included in revenues.

Interest expense increased \$0.6 million from \$5.8 million for the three months ended September 30, 2021 to \$6.4 million for the three months ended September 30, 2022 and is comprised of the following (dollars in thousands):

		For the three	nded		
	Septem	September 30, 2022		mber 30, 2021	% Change
Mortgage debt interest	\$	5,137	\$	5,241	(2.0) %
Credit facility interest and unused fees		296		575	(48.5) %
Interest rate cap		(399)		11	(3727.3) %
Construction loan interest		983		602	63.3 %
Capitalized interest				(975)	(100.0) %
Amortization of deferred financing costs		387		369	4.9 %
Total	\$	6,404	\$	5,823	10.0 %

The increase in interest expense for the three months ended September 30, 2022 as compared to the three months ended September 30, 2021 is primarily due to an increase in construction loan interest and decrease in capitalized interest due to the opening of the Home2 Woodland Hills on January 24, 2022. This was partially offset by a decrease in revolving credit facility interest due to the decreased outstanding principal amount compared to the prior period.

Income Tax Expense

Income tax expense for the three months ended September 30, 2022 and 2021 was \$0 and \$0, respectively. We are subject to income taxes based on the taxable income of our TRS Lessees at a combined federal and state tax rate of approximately 25%. The Company's TRS is expecting taxable losses in 2022 and recognizes a full valuation allowance equal to 100% of the gross deferred tax assets due to the uncertainty of the TRS's ability to utilize these deferred tax assets.

Net Income (Loss)

Net income was \$12.4 million for the three months ended September 30, 2022, compared to a net loss of \$1.4 million for the three months ended September 30, 2021. The change in net income (loss) was primarily due to an improvement in performance at our hotels due to the continued recovery from the COVID-19 pandemic, combined with the other factors discussed above.

Comparison of the nine months ended September 30, 2022 to the nine months ended September 30, 2021

Results of operations for the nine months ended September 30, 2022 include the operating activities of our 37 wholly owned hotels that were owned for the entire period and operating activities for one hotel that was opened during the period, one hotel that was acquired during the period and four hotels sold during the period during the periods of our ownership of these hotels. We sold one hotel located in Burlington, MA on May 6, 2022, and sold three hotels located in Dallas, TX and Houston, TX on May 13, 2022. We acquired one hotel located in Miramar Beach, FL on March 8, 2022. We developed and opened on January 24, 2022 one hotel located in Los Angeles, CA. We acquired two hotels located in Austin, TX on August 3, 2021. We sold our investment in the NewINK JV on March 18, 2021 and sold our investment in the Inland JV on September 23, 2021. The comparisons below are influenced by the COVID-19 pandemic, the sale of four hotels, the acquisition of three hotels, the opening of one hotel, and the sale of our investments in the NewINK JV and the Inland JV.

Revenues

Revenue, which consists primarily of room, food and beverage and other operating revenues from our wholly owned hotels, was as follows for the periods indicated (dollars in thousands):

		For the nine			
	Sep	tember 30, 2022	Septe	ember 30, 2021	% Change
Room	\$	207,896	\$	135,210	53.8 %
Food and beverage		5,199		2,145	142.4 %
Other		10,439		7,898	32.2 %
Cost reimbursements from unconsolidated entities		997		1,400	(28.8) %
Total revenue	\$	224,531	\$	146,653	53.1 %

Total revenue was \$224.5 million for the nine months ended September 30, 2022, up \$77.8 million compared to total revenue of \$146.7 million for the corresponding 2021 period. The increase in total revenue primarily was related to the recovery from the COVID-19 pandemic. Four hotels owned during the nine months ended September 30, 2022 that were not owned for the full nine months ended September 30, 2021 contributed \$20.4 million of revenue during the nine months ended September 30, 2022, up \$18.9 million from the \$1.5 million these hotels contributed during the nine months ended September 30, 2021. Four other hotels that were sold during the nine months ended September 30, 2022 contributed \$4.9 million of revenue during the nine months ended September 30, 2022, down \$3.5 million from the \$8.4 million these hotels contributed during the nine months ended September 30, 2021. Since all of our hotels are select-service or limited-service hotels, room revenue is the primary revenue source as these hotels do not have significant food and beverage revenue or large group conference facilities. Room revenue comprised 92.6% and 92.2% of total revenue for the nine months ended September 30, 2022 and 2021, respectively. Room revenue was \$207.9 million and \$135.2 million for the nine months ended September 30, 2022 and 2021, respectively was related to the recovery from the COVID-19 pandemic.

Food and beverage revenue was \$5.2 million for the nine months ended September 30, 2022, up \$3.1 million compared to food and beverage revenue of \$2.1 million for the corresponding 2021 period. The increase in food and beverage revenue primarily was related to an increase in occupancies at our hotels due to the recovery from the COVID-19 pandemic.

Other operating revenue, comprised of parking, meeting room, gift shop, in-room movie and other ancillary amenities revenue was up \$2.5 million for the nine months ended September 30, 2022. Other operating revenue was \$10.4 million and \$7.9 million for the nine months ended September 30, 2022 and September 30, 2021, respectively. The increase in other operating revenue primarily was related to an increase in occupancies at our hotels due to the recovery from the COVID-19 pandemic.

Reimbursable costs from unconsolidated real estate entities were \$1.0 million and \$1.4 million for the nine months ended September 30, 2022 and 2021, respectively. The cost reimbursements were offset by the reimbursed costs from unconsolidated real estate entities included in operating expenses. The decrease in cost reimbursements primarily was related to the sale of the NewINK JV.

As reported by Smith Travel Research, U.S. lodging industry RevPAR for the nine months ended September 30, 2022 and 2021 increased 34.9% and increased 47.3%, respectively, in the 2022 and 2021 periods as compared to the respective prior year periods. We expect that over the remainder of 2022, U.S. lodging industry RevPAR will continue to increase significantly versus 2021 and 2020.

In the table below, we present both actual and same property room revenue metrics. Actual Occupancy, ADR and RevPAR metrics reflect the performance of the hotels for the actual days such hotels were owned by the Company during the periods presented. Same property Occupancy, ADR, and RevPAR reflect results for the 37 hotels wholly owned by the Company as of September 30, 2022 that have been in operation for a full year regardless of our ownership during the period presented, which is a non-GAAP financial measure. Results for the hotels for periods prior to our ownership were provided to us by prior owners and have not been adjusted by us.

For the nine months ended September 30,

		2	2022			20)21		Percentage Change			
	Sam	e Property (37 hotels)	Ac	etual (39 hotels)	San	ne Property (37 hotels)	A	ctual (41 hotels)	Same Property (37 hotels)	Actual (39 / 41 hotels)		
Occupancy		72.9 %		72.9 %		65.7 %		64.3 %	11.0 %	13.4 %		
ADR	\$	173.88	\$	173.41	\$	133.87	\$	129.75	29.9 %	33.6 %		
RevPAR	\$	126.82	\$	126.49	\$	87.89	\$	83.37	44.3 %	51.7 %		

For the nine months ended September 30, 2022 same property RevPAR increased 44.3% due to an increase in ADR of 29.9% and an increase in occupancy of 11.0% primarily related to the recovery from the COVID-19 pandemic.

Hotel Operating Expenses

Hotel operating expenses consist of the following for the periods indicated (dollars in thousands):

	For the nine		
	September 30, 2022	September 30, 2021	% Change
Hotel operating expenses:			
Room	\$ 40,966	\$ 28,537	43.6 %
Food and beverage	3,911	1,493	162.0 %
Telephone	1,106	1,114	(0.7) %
Other hotel operating	2,494	1,652	51.0 %
General and administrative	19,035	14,950	27.3 %
Franchise and marketing fees	18,073	11,983	50.8 %
Advertising and promotions	3,918	2,670	46.7 %
Utilities	9,091	7,698	18.1 %
Repairs and maintenance	10,392	8,433	23.2 %
Management fees	7,631	5,141	48.4 %
Insurance	2,095	2,072	1.1 %
Total hotel operating expenses	\$ 118,712	\$ 85,743	38.5 %

Hotel operating expenses increased \$33.0 million to \$118.7 million for the nine months ended September 30, 2022 from \$85.7 million for the nine months ended September 30, 2021. The primary cause of the increase in hotel operating expenses was related to the increase in revenues and occupancy caused by the recovery from the COVID-19 pandemic.

Room expenses, which are the most significant component of hotel operating expenses, increased \$12.4 million from \$28.5 million for the nine months ended September 30, 2021 to \$41.0 million for the nine months ended September 30, 2022. The increase in room expenses primarily was related to an increase in occupancies and revenues at our hotels due to the recovery from the COVID-19 pandemic and inflation.

The remaining hotel operating expenses increased \$20.5 million, from \$57.2 million for the nine months ended September 30, 2021 to \$77.7 million for the nine months ended September 30, 2022. The increase in other remaining expenses primarily was related to an increase in occupancies and revenues at our hotels due to the recovery from the COVID-19 pandemic, inflation and the contribution from four additional hotels owned during the nine months ended September 30, 2022.

Depreciation and Amortization

Depreciation and amortization expense increased \$4.6 million from \$40.4 million for the nine months ended September 30, 2021 to \$45.0 million for the nine months ended September 30, 2022. The increase was primarily due to higher depreciation expense from the four hotels owned during nine months ended September 30, 2022 that were not owned during the six months ended June 30, 2021 than the depreciation expense from four other hotels which were sold during the nine months ended September 30, 2022. Depreciation is generally recorded on our assets over 40 years for buildings, 20 years for land improvements, 15 years for building improvements and one to ten years for furniture, fixtures and equipment from the date of acquisition on a straight-line basis. Depreciable lives of hotel furniture, fixtures and equipment are generally assumed to be the difference between the date of acquisition and the date that the furniture, fixtures and equipment will be replaced. Amortization of franchise fees is recorded on a straight-line basis over the term of the respective franchise agreement.

Property Taxes, Ground Rent and Insurance

Total property taxes, ground rent and insurance expenses decreased \$1.3 million from \$17.9 million for the nine months ended September 30, 2021 to \$16.6 million for the nine months ended September 30, 2022. The decrease was primarily related to reductions in property tax assessments as a result of the COVID-19 pandemic.

General and Administrative

General and administrative expenses principally consist of employee-related costs, including base payroll, bonuses and amortization of restricted stock and awards of LTIP units. These expenses also include corporate operating costs, professional fees and trustees' fees. Total general and administrative expenses (excluding amortization of stock based compensation of \$4.1 million and \$3.6 million for the nine months ended September 30, 2022 and 2021, respectively) increased \$0.5 million to \$8.9 million for the nine months ended September 30, 2021.

Other Charges

Other charges were \$0.7 million and \$0.6 million for the nine months ended September 30, 2022 and 2021, respectively.

Reimbursable Costs from Unconsolidated Entities

Reimbursable costs from unconsolidated entities, comprised of corporate payroll and rent costs were \$1.0 million and \$1.4 million for the nine months ended September 30, 2022 and 2021, respectively. The cost reimbursements were offset by the cost reimbursements from unconsolidated entities included in revenues. The decrease in cost reimbursements primarily was related to the sale of the NewINK JV.

Gain (Loss) on Sale of Hotel Properties

Gain on sale of hotel properties increased \$2.1 million for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021 due to the sale of the HGI Burlington hotel property on May 6, 2022, and the sale of the HWS Dallas hotel property, CY Houston West U hotel property, and RI Houston West U hotel property on May 13, 2022.

Interest expense increased \$1.1 million from \$18.6 million for the nine months ended September 30, 2021 to \$19.7 million for the nine months ended September 30, 2022 and is comprised of the following (dollars in thousands):

	For the nine		
	September 30, 2022	September 30, 2021	% Change
Mortgage debt interest	\$ 15,321	\$ 15,865	(3.4) %
Credit facility interest and unused fees	1,999	2,743	(27.1) %
Interest rate cap	(688)	(32)	2,050.0 %
Construction loan interest	2,338	1447	61.6 %
Capitalized interest	(330)	(2,508)	(86.8) %
Amortization of deferred financing costs	1,089	1,134	(4.0) %
Total	\$ 19,729	\$ 18,649	5.8 %

The increase in interest expense for the nine months ended September 30, 2022 as compared to the nine months ended September 30, 2021 is primarily due to an increase in construction loan interest and decrease in capitalized interest due to the opening of the Home2 Woodland Hills on January 24, 2022. This was partially offset by a decrease in revolving credit

facility interest due to the decreased outstanding principal amount compared to the prior period.

Loss from Unconsolidated Real Estate Entities

Loss from unconsolidated real estate entities decreased \$1.2 million from a loss of \$1.2 million for the nine months ended September 30, 2021 to \$0 for the nine months ended September 30, 2022. The loss in 2021 is primarily due to losses within the NewINK JV prior to sale.

Gain on Sale of Investment in Unconsolidated Real Estate Entities

Gain on sale of investment in unconsolidated real estate entities decreased \$23.8 million from a gain of \$23.8 million for the nine months ended September 30, 2021 to \$0 for the nine months ended September 30, 2022. The gain in 2021 is due to the sale of the NewINK JV.

Income Tax Expense

Income tax expense for the nine months ended September 30, 2022 and 2021 was \$0 and \$0, respectively. We are subject to income taxes based on the taxable income of our TRS Lessees at a combined federal and state tax rate of approximately 25%. The Company's TRS is expecting taxable losses in 2022 and recognizes a full valuation allowance equal to 100% of the gross deferred tax assets due to the uncertainty of the TRS's ability to utilize these deferred tax assets.

Net Income (Loss)

Net income was \$12.0 million for the nine months ended September 30, 2022, an increase of \$19.4 million from the net loss of \$7.4 million for the nine months ended September 30, 2021. The change was primarily due to an increase in occupancies and revenues at our hotels due to the recovery from the COVID-19 pandemic, the sale of four hotels which resulted in a gain on sale of hotel properties of \$2.1 million during the nine months ended September 30, 2022, and the sale of the NewINK JV in 2021 which resulted in a large gain on sale of investment in unconsolidated real estate entities, combined with the factors discussed above.

Non-GAAP Financial Measures

We consider the following non-GAAP financial measures useful to investors as key supplemental measures of our operating performance: (1) FFO, (2) Adjusted FFO, (3) EBITDA, (4) EBITDA*re*, (5) Adjusted EBITDA and (6) Adjusted Hotel EBITDA. These non-GAAP financial measures should be considered along with, but not as alternatives to, net income or loss as prescribed by GAAP as a measure of our operating performance.

FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA do not represent cash generated from operating activities under GAAP and should not be considered as alternatives to net income or loss, cash flows from operations or any other operating performance measure prescribed by GAAP. FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA are not measures of our liquidity, nor are FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA indicative of funds available to fund our cash needs, including our ability to make cash distributions. These measurements do not reflect cash expenditures for long-term assets and other items that have been and will be incurred. FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA may include funds that may not be available for management's discretionary use due to functional requirements to conserve funds for capital expenditures, property acquisitions, and other commitments and uncertainties.

We calculate FFO in accordance with standards established by Nareit, which defines FFO as net income or loss (calculated in accordance with GAAP), excluding gains or losses from sales of real estate, impairment write-downs, the cumulative effect of changes in accounting principles, plus depreciation and amortization (excluding amortization of deferred financing costs), and after adjustments for unconsolidated partnerships and joint ventures following the same approach. We believe that the presentation of FFO provides useful information to investors regarding our operating performance because it measures our performance without regard to specified non-cash items such as real estate depreciation and amortization, gain or loss on sale of real estate assets and certain other items that we believe are not indicative of the property level performance of our hotel properties. We believe that these items reflect historical cost of our asset base and our acquisition and disposition activities and are less reflective of our ongoing operations, and that by adjusting to exclude the effects of these items, FFO is useful to investors in comparing our operating performance between periods and between REITs that also report FFO using the Nareit definition.

We calculate Adjusted FFO by further adjusting FFO for certain additional items that are not addressed in Nareit's definition of FFO, including other charges, losses on the early extinguishment of debt and similar items related to our unconsolidated real estate entities that we believe do not represent costs related to hotel operations. We believe that Adjusted FFO provides investors with another financial measure that may facilitate comparisons of operating performance between periods and between REITs that make similar adjustments to FFO.

The following is a reconciliation of net income to FFO and Adjusted FFO for the three and nine months ended September 30, 2022 and 2021 (in thousands, except share data):

	For the three months ended					For the nine months ended				
	September 30,					September 30,				
		2022	2021		2022			2021		
Funds From Operations ("FFO"):										
Net income (loss)	\$	12,376	\$	(1,383)	\$	12,000	\$	(7,399)		
Preferred dividends		(1,987)		(1,988)		(5,962)		(1,988)		
Net income (loss) attributable to common shares and common units		10,389		(3,371)		6,038		(9,387)		
(Gain) loss on sale of hotel properties		(109)		7		(2,129)		21		
Gain on sale of investment in unconsolidated real estate entities		_				_		(23,817)		
Depreciation		14,604		13,605		44,797		40,172		
Adjustments for unconsolidated real estate entity items		_				_		568		
FFO attributable to common share and unit holders		24,884		10,241		48,706		7,557		
Other charges		304		256		704		633		
Adjustments for unconsolidated real estate entity items		_		_		_		46		
Adjusted FFO attributable to common share and unit holders	\$	25,188	\$	10,497	\$	49,410	\$	8,236		
Weighted average number of common shares and units										
Basic		50,013,287		49,731,663		49,957,020		49,129,734		
Diluted		50,287,654		49,941,959		50,187,016		49,311,113		

Diluted weighted average common share and unit count used for calculation of adjusted FFO per share may differ from diluted weighted average common share count used for calculation of GAAP Net Income per share due to the inclusion of LTIP units, which may be converted to common shares of beneficial interest if Net Income per share is negative and Adjusted FFO is positive. Unvested restricted shares and unvested LTIP units that could potentially dilute basic earnings per share in the future would not be included in the computation of diluted loss per share for the periods where a loss has been recorded because they would have been anti-dilutive for the periods presented.

Earnings before interest, taxes, depreciation and amortization ("EBITDA") is defined as net income or loss excluding: (1) interest expense; (2) provision for income taxes, including income taxes applicable to sales of assets; (3) depreciation and amortization; and (4) unconsolidated real estate entity items including interest, depreciation and amortization excluding gains and losses from sales of real estate. We consider EBITDA useful to an investor in evaluating and facilitating comparisons of our operating performance between periods and between REITs by removing the impact of our capital structure (primarily interest expense) and asset base (primarily depreciation and amortization) from our operating results. In addition, EBITDA is used as one measure in determining the value of hotel acquisitions and dispositions.

In addition to EBITDA, we present EBITDAre in accordance with Nareit guidelines, which defines EBITDAre as net income or loss excluding interest expense, income tax expense, depreciation and amortization expense, gains or losses from sales of real estate, impairment, and adjustments for unconsolidated joint ventures. We believe that the presentation of EBITDAre provides useful information to investors regarding the Company's operating performance and can facilitate comparisons of operating performance between periods and between REITs.

We also present Adjusted EBITDA, which includes additional adjustments for items such as other charges, gains or losses on extinguishment of indebtedness, the amortization of share-based compensation, and certain other expenses that we consider outside the normal course of operations. We believe that Adjusted EBITDA provides useful supplemental information to investors regarding our ongoing operating performance that, when considered with net income, EBITDA and EBITDAre, is beneficial to an investor's understanding of our performance.

The following is a reconciliation of net income to EBITDA, EBITDAre and Adjusted EBITDA for the three and nine months ended September 30, 2022 and 2021 (in thousands):

	For the three months ended				For the nine months ended				
	September 30,				September 30,				
		2022		2021		2022		2021	
Earnings Before Interest, Taxes, Depreciation and Amortization ("EBITDA"):									
Net income (loss)	\$	12,376	\$	(1,383)	\$	12,000	\$	(7,399)	
Interest expense		6,404		5,823		19,729		18,649	
Depreciation and amortization		14,658		13,668		44,971		40,355	
Adjustments for unconsolidated real estate entity items		_		_		_		1,184	
EBITDA		33,438		18,108		76,700		52,789	
(Gain) loss on sale of hotel properties		(109)		7		(2,129)		21	
Gain on sale of investment in unconsolidated real estate entities		_		_		_		(23,817)	
EBITDAre		33,329		18,115		74,571		28,993	
Other charges		304		256		704		633	
Adjustments for unconsolidated real estate entity items		_		_		_		46	
Share based compensation		1,419		1,235		4,132		3,585	
Adjusted EBITDA	\$	35,052	\$	19,606	\$	79,407	\$	33,257	

Adjusted Hotel EBITDA is defined as net income before interest, income taxes, depreciation and amortization, corporate general and administrative, impairment loss, loss on early extinguishment of debt, other charges, interest and other income, losses on sales of hotel properties and income or loss from unconsolidated real estate entities. We present Adjusted Hotel EBITDA because we believe it is useful to investors in comparing our hotel operating performance between periods and comparing our Adjusted Hotel EBITDA margins to those of our peer companies. Adjusted Hotel EBITDA represents the results of operations for our wholly owned hotels only.

The following is a presentation of Adjusted Hotel EBITDA for the three and nine months ended September 30, 2022 and 2021 (in thousands):

			For the three months ended September 30,				For the nine months en September 30,		
			2022		2021		2022		202
Net inco	me (loss)	\$	12,376	\$	(1,383)	\$	12,000	\$	
Add:	Interest expense	Ψ	6,404	Ψ	5,823	Ψ	19,729	Ψ	
	Depreciation and amortization		14,658		13,668		44,971		4
	Corporate general and administrative		4,592		4,147		12,998		
	Other charges		304		256		704		
	Loss from unconsolidated real estate entities		_		_		_		
	Loss on sale of hotel property		_		7		_		
Less:	Interest and other income		(8)		_		(10)		
	Gain on sale of hotel properties		(109)		_		(2,129)		
	Gain on sale of investment in unconsolidated real estate entities				_		_		(2
	Adjusted Hotel EBITDA	\$	38,217	\$	22,518	\$	88,263	\$	4

Although we present FFO, Adjusted FFO, EBITDA, EBITDA*re*, Adjusted EBITDA and Adjusted Hotel EBITDA because we believe they are useful to investors in comparing our operating performance between periods and between REITs that report similar measures, these measures have limitations as analytical tools. Some of these limitations are:

- FFO, Adjusted FFO, EBITDA, EBITDA*re*, Adjusted EBITDA and Adjusted Hotel EBITDA do not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;
- FFO, Adjusted FFO, EBITDA, EBITDA*re,* Adjusted EBITDA and Adjusted Hotel EBITDA do not reflect changes in, or cash requirements for, our working capital needs;
- FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA do not reflect funds available to make cash distributions;
- EBITDA, EBITDA*re*, Adjusted EBITDA and Adjusted Hotel EBITDA do not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on our debts;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized may need to be replaced in the future, and FFO, Adjusted FFO, EBITDA, EBITDA, Adjusted EBITDA and Adjusted Hotel EBITDA do not reflect any cash requirements for such replacements;
- Non-cash compensation is and will remain a key element of our overall long-term incentive compensation package, although we exclude it as an expense when evaluating our ongoing operating performance for a particular period using Adjusted EBITDA;
- Adjusted FFO, Adjusted EBITDA and Adjusted Hotel EBITDA do not reflect the impact of certain cash charges (including acquisition transaction costs) that result from matters we consider not to be indicative of the underlying performance of our hotel properties; and
- Other companies in our industry may calculate FFO, Adjusted FFO, EBITDA, EBITDA, EBITDA and Adjusted Hotel EBITDA differently than we do, limiting their usefulness as a comparative measure.

In addition, FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA do not represent cash generated from operating activities as determined by GAAP and should not be considered as alternatives to net income or loss, cash flows from operations or any other operating performance measure prescribed by GAAP. FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA are not measures of our liquidity. Because of these limitations, FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA should not be considered in isolation or as a substitute for performance measures calculated in accordance with GAAP. We compensate for these limitations by relying primarily on our GAAP results and using FFO, Adjusted FFO, EBITDA, EBITDAre, Adjusted EBITDA and Adjusted Hotel EBITDA only supplementally. Our consolidated financial statements and the notes to those statements included elsewhere are prepared in accordance with GAAP.

Sources and Uses of Cash

Our principal sources of cash include net cash from operations, availability under our revolving credit facility, proceeds from debt and equity issuances, and proceeds from the sale of hotel properties. Our principal uses of cash include acquisitions, capital expenditures, operating costs, corporate expenditures, interest costs, debt repayments and distributions to equity holders.

Cash, cash equivalents, and restricted cash totaled \$34.2 million as of September 30, 2022, an increase of \$4.3 million from December 31, 2021, primarily due to net cash provided by operating activities of \$50.5 million, net cash provided by investing activities of \$32.5 million, and net cash used in financing activities of \$78.7 million.

Cash from Operations

Net cash flows provided by operating activities increased \$32.1 million to \$50.5 million during the nine months ended September 30, 2022 compared to \$18.4 million during the nine months ended September 30, 2021. The increase in cash from operating activities was primarily due to improving operating results from our hotels which generated RevPAR growth of 34.9% during the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021.

Investing Activities Cash Flows

Net cash flows provided by investing activities increased \$126.8 million to \$32.5 million during the nine months ended September 30, 2022 compared to \$(94.3) million during the nine months ended September 30, 2021. For the nine months ended September 30, 2022, net cash flows provided by investing activities of \$32.5 million consisted of \$79.6 million in net proceeds related to the sale of four hotel properties, \$0.4 million of deferred key money received for the development of the Home2 Woodland Hills, partially offset by \$31.0 million related to the acquisition of the HGI Destin hotel, \$12.4 million related to capital improvements on our 39 wholly owned hotels, and \$4.0 million related to the development of the Home2 Woodland Hills. For the nine months ended September 30, 2021, net cash flows used in investing activities of \$(94.3) million consisted of \$5.2 million related to capital improvements on our 41 wholly owned hotels, \$71.3 million related to the acquisitions of the RI Austin and TPS Austin hotels, \$20.5 million related to the development of the Home2 Woodland Hills, partially offset by \$2.8 million of proceeds from the sale of an unconsolidated real estate entity (the NewINK JV).

We expect to invest approximately \$7.0 million on renovations, discretionary and emergency expenditures on our existing hotels during the remainder of 2022, including improvements required under any brand PIP.

Financing Activities Cash Flows

Net cash flows used in financing activities decreased \$152.7 million to \$(78.7) million during the nine months ended September 30, 2022 compared to \$74.0 million during the nine months ended September 30, 2021. For the nine months ended September 30, 2022, net cash flows used in financing activities of \$(78.7) million were comprised of net repayments of our senior unsecured revolving credit facility of \$70.0 million, principal payments on mortgage debt of \$6.7 million, payments of deferred financing and offering costs of \$0.3 million, distributions to unit holders of \$0.1 million, and distributions on preferred shares of \$6.0 million, partially offset by net borrowings on our construction loan of \$4.3 million. For the nine months ended September 30, 2021, net cash flows provided by financing activities of \$74.0 million were comprised \$116.0 million of net proceeds from our Series A Preferred Shares offering, \$24.6 million of common equity proceeds raised through sales under our DRSPP and ATM Plan, and net borrowings on our construction loan of \$19.0 million, partially offset by net repayments of our senior unsecured revolving credit facility of \$65.3 million, principal payments on mortgage debt of \$19.0 million which included the repayment of the \$12.5 million mortgage loan on the Residence Inn New Rochelle, payments of financing and offering costs of \$1.0 million, and distributions to unit holders of \$0.3 million.

We declared total dividends of \$0 and \$0 per common share and LTIP unit, respectively, for the nine months ended September 30, 2022, and \$0 and \$0 per common share and LTIP unit, respectively, for the nine months ended September 30, 2021. We declared total dividends of \$1.24218 and \$0.48307 per Series A preferred share for the nine months ended September 30, 2022 and 2021, respectively.

Material Cash Requirements

Our material cash requirements include the following contractual obligations:

- At September 30, 2022, we had total debt principal and interest obligations of \$509.3 million with \$100.8 million of principal and interest payable within the
 next 12 months from September 30, 2022. \$69.6 million of debt principal obligations payable during the next 12 months relate to maturities of the
 Company's mortgage loans secured by the Homewood Suites San Antonio, Residence Inn Tysons, Courtyard Houston Medical Center, and Hyatt Place
 Pittsburgh hotel properties. See Note 8, "Debt" to our consolidated financial statements for additional information relating to our property loans and
 revolving credit facility.
- Lease payments due within the next 12 months from September 30, 2022 total \$2.1 million. See Note 14, "Leases" to our consolidated financial statements for additional information relating to our corporate office and ground leases.

Liquidity and Capital Resources

At September 30, 2022, our leverage ratio was approximately 27.2% measured as the ratio of our net debt (total debt outstanding before deferred financing costs less unrestricted cash and cash equivalents) to hotel investments at cost. Over the past several years, we have maintained a leverage ratio between the high 20s and the low 50s. At September 30, 2022, we have total debt of \$472.6 million at an average interest rate of approximately 5.0%.

At September 30, 2022 and December 31, 2021, we had \$0 and \$70.0 million, respectively, in outstanding borrowings under our \$250.0 million revolving credit facility. We had \$39.3 million and \$35.0 million, respectively, in outstanding borrowings under our \$40.0 million construction loan for the Home2 Woodland Hills hotel development at September 30, 2022 and December 31, 2021. We also had mortgage debt on individual hotels aggregating \$433.2 million and \$439.9 million at September 30, 2022 and December 31, 2021, respectively.

Our revolving credit facility contains representations, warranties, covenants, terms and conditions customary for credit facilities of this type, including a maximum leverage ratio, a minimum fixed charge coverage ratio and minimum net worth financial covenants, limitations on (i) liens, (ii) incurrence of debt, (iii) investments, (iv) distributions, and (v) mergers and asset dispositions, covenants to preserve corporate existence and comply with laws, covenants on the use of proceeds of the revolving credit facility and default provisions, including defaults for non-payment, breach of representations and warranties, insolvency, non-performance of covenants, cross-defaults and guarantor defaults. We were in compliance with all financial covenants at September 30, 2022.

Our mortgage debt agreements contain "cash trap" provisions that are triggered when the hotel's operating results fall below a certain debt service coverage ratio or debt yield. When these provisions are triggered, all of the excess cash flow generated by the hotel is deposited directly into cash management accounts for the benefit of our lenders until a specified debt service coverage ratio or debt yield is reached. Such provisions do not allow the lender the right to accelerate repayment of the underlying debt. As of September 30, 2022, the debt service coverage ratios or debt yields for four of our mortgage loans were below the minimum thresholds such that the cash trap provision of each respective loan could be enforced. As of September 30, 2022, three of our mortgage debt lenders has enforced cash trap provisions. We do not expect that such cash traps will affect our ability to satisfy our short-term liquidity requirements.

In December 2017, we established a \$50 million dividend reinvestment and stock purchase plan. We filed a new \$50 million shelf registration statement for the dividend reinvestment and stock purchase plan (the "DRSPP") on December 22, 2020 to replace the prior plan. Under the DRSPP, shareholders may purchase additional common shares by reinvesting some or all of the cash dividends received on common shares. Shareholders may also make optional cash purchases of common shares subject to certain limitations detailed in the prospectuses for the DRSPP. During the three months ended September 30, 2022, the Company issued 1,047 common shares under the DRSPP at a weighted average price of \$11.81, which generated \$12 thousand of proceeds. During the nine months ended September 30, 2022, the Company issued 3,592 common shares under the DRSPP at a weighted average price of \$12.62, which generated \$45 thousand of proceeds. As of September 30, 2022, there was approximately \$47.9 million in common shares available for issuance under the DRSPP.

In January 2021, we established an "at-the-market" offering program (the "ATM Program") whereby, from time to time, we may publicly offer and sell our common shares having an aggregate maximum offering price up to \$100 million by means of ordinary brokers transactions on the New York Stock Exchange (the "NYSE"), in negotiated transactions or in transactions that are deemed to be "at-the-market" offerings as defined in Rule 415 under the Securities Act of 1933, as amended. Cantor Fitzgerald & Co., Barclays Capital Inc., BMO Capital Markets Corp., BofA Securities, Inc., BTIG, LLC, Citigroup Global Markets Inc., Regions Securities LLC, Stifel, Nicolaus & Company, Incorporated and Wells Fargo Securities act as sales agents under the ATM Program. The Company did not issue any shares under the ATM Program during the three and nine months ended September 30, 2022. As of September 30, 2022, there was approximately \$77.5 million in common shares available for issuance under the ATM Program.

We expect to meet our short-term liquidity requirements generally through existing cash balances and availability under our credit facility. We believe that our existing cash balances and availability under our credit facility will be adequate to fund operating obligations, pay interest on any borrowings and fund dividends in accordance with the requirements for qualification as a REIT under the Code. We expect to meet our long-term liquidity requirements, such as hotel property acquisitions and debt maturities or repayments through additional long-term secured and unsecured borrowings, the issuance of additional equity or debt securities or the possible sale of existing assets.

The COVID-19 pandemic has caused, and is continuing to cause, disruption in the financial markets both globally and in the United States, and will continue to impact, possibly materially, our business, financial condition and results of operations. We cannot predict the degree, or duration, to which our operations will continue to be affected by the COVID-19 pandemic, and the effects could be material. While we believe the liquidity provided by our unrestricted cash and credit facility availability, and aggressive cost reduction initiatives, will enable us to fund our current obligations for the foreseeable future, COVID-19 has resulted in disruption of global financial markets, which could have a negative impact on our ability to access capital in the future.

We intend to continue to invest in hotel properties as suitable opportunities arise. We intend to finance our future investments with free cash flow, the net proceeds from additional issuances of common and preferred shares, issuances of common units in our Operating Partnership or other securities, borrowings or asset sales. The success of our acquisition strategy depends, in part, on our ability to access additional capital through other sources. There can be no assurance that we will continue to make investments in properties that meet our investment criteria. Additionally, we may choose to dispose of certain hotels as a means to provide liquidity.

We had no material off-balance sheet arrangements at September 30, 2022.

Dividend Policy

Our common share dividend policy has been to distribute, annually, approximately 100% of our annual taxable income. We suspended common share dividends after the March 2020 payment due to the decline in operating performance caused by the COVID-19 pandemic. We plan to pay dividends required to maintain REIT status. There were no dividends and distributions declared for the nine months ended September 30, 2022 per common share and LTIP unit. The amount of any dividends is determined by our Board of Trustees.

Chatham declared total dividends of \$1.24218 per share of 6.625% Series A Cumulative Redeemable Preferred Shares during the nine months ended September 30, 2022.

Inflation

Operators of hotels, in general, possess the ability to adjust room rates daily to reflect the effects of inflation. However, competitive pressures may limit the ability of our management companies to raise room rates. Inflation may also affect our expenses and costs of capital investments by increasing, among other things, the costs of construction, labor, employee-related benefits, food, commodities and other materials, taxes, property and casualty insurance and utilities.

Seasonality

Demand for our hotels is affected by recurring seasonal patterns. Generally, we expect that we will have lower revenue, operating income and cash flow in the first and fourth quarters and higher revenue, operating income and cash flow in the second and third quarters. These general trends are, however, influenced by overall economic cycles and the geographic locations of our hotels. To the extent that cash flow from operations is insufficient during any quarter, due to temporary or seasonal fluctuations in revenue, we expect to utilize cash on hand or borrowings under our credit facility to pay expenses, debt service or to make distributions to our equity holders.

Critical Accounting Estimates

Our consolidated financial statements have been prepared in conformity with GAAP, which requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of our financial statements and the reported amounts of revenues and expenses during the reporting period. While we do not believe the reported amounts would be materially different, application of these policies involves the exercise of judgment and the use of assumptions as to future uncertainties and, as a result, actual results could differ from these estimates. We evaluate our estimates and judgments on an ongoing basis. We base our estimates on experience and on various other assumptions that are believed to be reasonable under the circumstances. All of our significant accounting policies, including certain critical accounting estimates, are disclosed in our Annual Report on Form 10-K for the year ended December 31, 2021.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

We may be exposed to interest rate changes primarily as a result of our assumption of long-term debt in connection with our acquisitions and upon refinancing of existing debt. Our interest rate risk management objectives are to limit the impact of interest rate changes on earnings and cash flows and to lower overall borrowing costs. To achieve these objectives, we seek to borrow primarily at fixed rates or variable rates with the lowest margins available and, in some cases, with the ability to convert variable rates to fixed rates. With respect to variable rate financing, we will assess interest rate risk by identifying and monitoring changes in interest rate exposures that may adversely impact expected future cash flows and by evaluating hedging opportunities.

The Company estimates the fair value of its fixed rate debt by discounting the future cash flows of each instrument at estimated market rates. Rates take into consideration general market conditions, maturity and fair value of the underlying collateral. The estimated fair value of the Company's fixed rate debt at September 30, 2022 and December 31, 2021 was \$414.2 million and \$443.4 million, respectively.

At September 30, 2022, our consolidated debt was comprised of floating and fixed interest rate debt. The fair value of our fixed rate debt indicates the estimated principal amount of debt having the same debt service requirements that could have been borrowed at the date presented, at then current market interest rates. The following table provides information about the maturities of our financial instruments as of September 30, 2022 that are sensitive to changes in interest rates (dollars in thousands):

	2022	2023	2024	2025	2026	Thereafter	Total/ Weighted Average	Fair Value
Floating rate:	,							
Debt	_	_	\$39,331	_	_	_	\$39,331	\$ 39,331
Average interest rate	_	_	8.65%	_	_	_	8.65%	
Fixed rate:						,		
Debt	\$2,552	\$117,919	\$296,811	\$15,947	_	_	\$433,229	\$414,208
Average interest rate	4.63%	4.66%	4.64%	4.25%	_	_	4.63%	

As of September 30, 2022, our credit facility is currently subject to a 0.5% LIBOR floor and our construction loan is subject to a 0.25% LIBOR floor. At September 30, 2022, 1-month LIBOR was 3.17%. We estimate that a hypothetical 100 basis points increase in LIBOR would result in additional interest of approximately \$0.1 million annually. This assumes that the amount of floating rate debt outstanding on our revolving credit facility remains \$0 and the amount outstanding on our construction loan remains \$39.3 million, the balances as of September 30, 2022. See Note 17, "Subsequent Events" accompanying our consolidated financial statements for information about our new unsecured revolving credit facility as of October 28, 2022.

Item 4. Controls and Procedures.

Disclosure Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed by us in reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management to allow timely decisions regarding required disclosure.

Changes in Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting that occurred during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

The Company is subject to various claims, lawsuits and legal proceedings, including routine litigation arising in the ordinary course of business, regarding the operation of its hotels, its managers and other Company matters. While it is not possible to ascertain the ultimate outcome of such matters, the Company believes that the aggregate identifiable amount of such liabilities, if any, will not have a material adverse impact on its financial condition or results of operations.

As previously disclosed in the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2022, Chatham RIMV LLC (a wholly owned subsidiary of the Company) is a defendant in a lawsuit brought by the City of San Diego and other related entities, San Diego Housing Commission et al. v. Neil et al. (Superior Court of California, County of San Diego, Case No. 37-2021-00033006-CU-BC-CTL), filed in connection with the sale of the Residence Inn Mission Valley to the City of San Diego. The City of San Diego was originally seeking a return of monies spent on the acquisition as well as a declaration that the purchase agreement executed in connection with the acquisition is void. At the time of this filing, the City of San Diego and all Plaintiffs have entered into a settlement agreement of all matters and the case is awaiting dismissal. At this time we believe potential future costs related to this lawsuit are not probable and estimable.

Item 1A. Risk Factors.

Inflation and price volatility in the global economy could negatively impact our business and results of operations.

Inflation in the United States and the rest of the world has rapidly risen to levels not experienced in decades, and currency volatility and downgrades to the U.S. government's credit rating, or concerns about its credit and deficit levels in general, could cause interest rates and borrowing costs to rise further. These increases, and even government interventions intended to mitigate such increases, could negatively impact our business by increasing our operating costs and our borrowing costs as well as decreasing the availability of capital. Although we have the ability to pass on these increased costs associated with providing services by adjusting room rates, the cost to operate and maintain our hotel properties could increase faster or at a rate greater than our ability to increase room rates, which could have a material adverse effect on our financial condition, results of operations and cash available for distribution to shareholders.

Other than as set forth above, there have been no material changes to the Risk Factors previously disclosed under Item 1A in our Annual Report on Form 10-K for the year ended December 31, 2021.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.		

Item 3. Defaults Upon Senior Securities.

None.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

Item 6. Exhibits.

The following exhibits are filed as part of this report:

Exhibit <u>Number</u>	Description of Exhibit
<u>3.1</u>	Articles of Amendment and Restatement of Chatham Lodging Trust (1)
<u>3.2</u>	Third Amended and Restated Bylaws of Chatham Lodging Trust as amended May 26, 2022 (2)
3.3	Articles Supplementary to the Company's Declaration of Trust designating the 6.625% Series A Cumulative Redeemable Preferred Shares of Beneficial Interest, \$0.01 par value per share (3)
31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section302 of the Sarbanes-Oxley Act of 2002
<u>31.2</u>	Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section302 of the Sarbanes-Oxley Act of 2002
<u>32.1</u> *	Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section906 of the Sarbanes-Oxley Act of 2002
101.INS	The instance document does not appear in the interactive data file because its XBRL tags are embedded within the inline XBRL document.
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File - the cover page interactive data file does not appear in the interactive date file because its XBRL tags are embedded within the inline XBRL document.

- * Furnished herewith. Such certification shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.
- (1) Incorporated by reference to Exhibit 3.1 to the Company's Annual Report on Form 10-K filed with the SEC on February 29, 2016 (File No. 001-34693).
- (2) Incorporated by reference to Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q filed with the SEC on August 3, 2022 (File No. 001-34693).
- (3) Incorporated by reference to Exhibit 3.3 of the Company's Registration Statement on Form 8-A filed with the SEC on June 25, 2021 (File No. 001-34693).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CHATHAM LODGING TRUST

Dated: November 8, 2022

By: /s/ JEREMY B. WEGNER

Jeremy B. Wegner

Senior Vice President and Chief Financial Officer

(Principal Financial and Accounting Officer and duly authorized officer of the registrant)

Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Jeffrey H. Fisher, certify that:

I have reviewed this Quarterly Report on Form 10-Q of Chatham Lodging Trust;

November 8, 2022

Dated:

- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures, and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 1. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of trustees (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

CHATHAM LODGING TRUST

/s/ JEFFREY H. FISHER

Jeffrey H. Fisher

Chairman, President and Chief Executive Officer

Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Jeremy B. Wegner, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Chatham Lodging Trust;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared:
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures, and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- . The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of trustees (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

CHATHAM LODGING TRUST

Dated: November 8, 2022 /s/ JEREMY B. WEGNER

Jeremy B. Wegner

Senior Vice President and Chief Financial Officer

Certification Pursuant To 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report of Chatham Lodging Trust (the "Company") on Form 10-Q for the period ended September 30, 2022 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jeffrey H. Fisher, Chairman, President and Chief Executive Officer of the Company and I, Jeremy B. Wegner, Senior Vice President and Chief Financial Officer of the Company, certify, to our knowledge, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

CHATHAM LODGING TRUST

Dated: November 8, 2022

/s/ JEFFREY H. FISHER

Jeffrey H. Fisher

Chairman, President and Chief Executive Officer

/s/ JEREMY B. WEGNER

Jeremy B. Wegner

Senior Vice President and Chief Financial Officer